



DESERT HEALTHCARE DISTRICT
Finance, Legal, Administration, & Real Estate Committee

December 13, 2022

The Finance, Legal, Administration, & Real Estate Committee of the Desert Healthcare District will be held at 3:30 PM, Tuesday, December 13, 2022, via Zoom using the following link:

<https://us02web.zoom.us/j/82605029511?pwd=ekFMbGV2YVJUYkdCZkp6b1p5UW5PZz09>

Password: 533204

Participants will need to download the Zoom app on their mobile devices. Members of the public may also be able to participate by telephone, using the following dial in information:

Dial in #: **(669) 900-6833 or (888) 788-0099** to Listen and Address the Board when called upon:

Webinar ID: 826 0502 9511

Password: 533204

REVISED AGENDA

I. CALL TO ORDER

II. APPROVAL OF AGENDA

III. PUBLIC COMMENT

At this time, comments from the audience may be made on items not listed on the agenda that are of public interest and within the subject-matter jurisdiction of the District. The Committee has a policy of limiting speakers to not more than three minutes. The Committee cannot take action on items not listed on the agenda. Public input may be offered on an agenda item when it comes up for discussion and/or action.

IV. APPROVAL OF MINUTES

1. F&A Meeting Minutes – November 16, 2022 – Pg. 3-8

ACTION

V. CEO REPORT

Information

VI. CHIEF ADMINISTRATION OFFICER'S REPORT – Pg. 9

Information

1. LPMP Leasing Update – Pg. 10

VII. FINANCIAL REPORTS

ACTION

1. District and LPMP Financial Statements – Pg. 11-21
2. Accounts Receivable Aging Summary – Pg. 22
3. District - Deposits – Pg. 23
4. District - Property tax receipts – Pg. 24
5. LPMP – Deposits – Pg. 25-26
6. District – Check Register – Pg. 27-28
7. Credit Card – Detail of Expenditures – Pg. 29
8. LPMP – Check Register – Pg. 30
9. Retirement Protection Plan Update – Pg. 31
10. Grant Payment Schedule – Pg. 32

VIII. OTHER MATTERS

1. Capital Projects at Desert Regional Medical Center – Pg. 33-62
2. Huron Consulting Group – Professional Services Statement of Work (SOW) – Pg. 63-68

ACTION

ACTION



DESERT HEALTHCARE DISTRICT
Finance, Legal, Administration, & Real Estate Committee
December 13, 2022

The undersigned certifies that a copy of this agenda was posted in the front entrance to the Desert Healthcare District offices located at 1140 North Indian Canyon Drive, Palm Springs, California, and the front entrance of the Desert Healthcare District office located at the Regional Access Project Foundation, 41550 Eclectic Street, Suite G 100, Palm Desert, California at least 72 hours prior to the meeting.

If you have any disability which would require accommodation to enable you to participate in this meeting, please email Andrea S. Hayles, Special Assistant to the CEO and Board Relations Officer, at ahayles@dhcd.org or call (760) 567-0298 at least 24 hours prior to the meeting.

Andrea S. Hayles

Andrea S. Hayles, Board Relations Officer



**DESERT HEALTHCARE DISTRICT
SPECIAL FINANCE, ADMINISTRATION, REAL ESTATE, AND LEGAL COMMITTEE
MEETING MINUTES
November 16, 2022**

Directors Present	District Staff Present	Absent
Chair/Treasurer Arthur Shorr President Karen Borja Director Les Zendle, MD	Conrado E. Bárzaga, MD, Chief Executive Officer Chris Christensen, Chief Administration Officer Eric Taylor, Accounting Manager Donna Craig, Chief Program Officer Alejandro Espinoza, Chief of Community Engagement Andrea S. Hayles, Board Relations Officer	

AGENDA ITEMS	DISCUSSION	ACTION
I. Call to Order	Chair Shorr called the meeting to order at 1:00 p.m.	
II. Approval of Agenda	Chair Shorr asked for a motion to approve the agenda and move item 8.1., 8.4., and 8.6. after approval of the October meeting minutes.	Moved and seconded by Director Zendle and Director Shorr to approve the agenda and move items 8.1., 8.4., and 8.6 after approval of the October meeting minutes. Motion passed unanimously.
III. Public Comment	There was no public comment.	
IV. Approval of Minutes 1. F&A Minutes – Meeting October 11, 2022	Chair Shorr motioned to approve the October 11, 2022, meeting minutes.	Moved and seconded by Director Zendle and President Borja to approve the October 11, 2022, meeting minutes. Motion passed unanimously.
V. CEO Report	There was no CEO Report.	
VI. Chief Administration Officer’s Report	Chris Christensen, CAO, described the audit reports for final approval as illustrated in the agenda. The Las Palmas Medical Plaza is 100% occupied; however, a lease is expiring in February 2023, and the tenant is not seeking renewal but requesting early termination in December 2022.	
VII. Financial Reports		

**DESERT HEALTHCARE DISTRICT
FINANCE, ADMINISTRATION, REAL ESTATE, LEGAL, AND COMMITTEE
MEETING MINUTES
November 16, 2022**

<ol style="list-style-type: none"> 1. District and LPMP Financial Statements 2. Accounts Receivable Aging Summary 3. District – Deposits 4. District – Property Tax Receipts 5. LPMP Deposits 6. District – Check Register 7. Credit Card – Detail of Expenditures 8. LPMP – Check Register 9. Retirement Protection Plan Update 10. Grant Payment Schedule 	<p>Chair Shorr reviewed the October financials with the committee.</p>	<p>Moved and seconded by President Borja and Director Zendle to approve the October 2022 financials – items 1-10 and to forward to the Board for approval. Motion passed unanimously.</p>
<p>VIII. Other Matters</p> <ol style="list-style-type: none"> 1. Gary Dack & Andrea Oliveri – Coachella Valley Accounting & Auditing – FY 2022 Audit Reports – District & RPP <ol style="list-style-type: none"> a. Communication Letter & Internal Controls Report b. District Audit Report c. RPP Audit Report d. Desert Healthcare Foundation & A-133 Single Audit (Informational Purposes Only, Approval during the Foundation’s F&A Committee meeting) 	<p>Andrea Oliveri, Coachella Valley Accounting & Auditing, described the updated language of the disclosure and description to the Effect or Potential Effect and View of Responsible Officials and Planned Corrective Action of the A3-Single Audit discussed at the October committee meeting.</p> <p>Chris Christensen, CAO, provided an overview of the redlined revisions of the Grant Payable and Restricted Net Assets Significant Deficiencies from the original audit presented at October committee meeting, also describing the two accounting adjustment issues related to the significant deficiency with no internal impropriety or cash related integrity issues.</p>	<p>Moved and seconded by Director Zendle and President Borja to approve the FY 2022 Audit Reports – District and RPP and to forward to the Board for approval. Motion passed unanimously.</p>

DESERT HEALTHCARE DISTRICT
FINANCE, ADMINISTRATION, REAL ESTATE, LEGAL, AND COMMITTEE
MEETING MINUTES
November 16, 2022

<p>2. Consulting Services Agreement for Park Imperial Land Lease Appraisal – Mr. Larry Simons – NTE \$6,500 –</p>	<p>Chris Christensen, CAO, described the 98-year Master Land Lease on the Park Imperial Condominium Association (PICA) property acquired from the Meiselman Trust and Land Lease in 1995. Paid by the homeowners, the lease is \$15k per year, assigned to Brad Yokum in 2022, with the District receiving \$9k of the \$15k per year. The PICA has conveyed an interest in purchasing the land from the District, resulting in the need for an appraisal. Staff is requesting the services of Larry L. Simon, MAI, for the appraisal not to exceed \$6,500.</p>	<p>Moved and seconded by Director Zendle and President Borja to approve the Consulting Services Agreement for Park Imperial Land Lease Appraisal – Mr. Larry Simons – NTE \$6,500 and to forward to the Board for approval. Motion passed unanimously.</p>
<p>3. Addendum #1 to Consulting Services Agreement for Hospital Inspections – Dale Barnhart – Time Extension from December 31, 2022 – December 31, 2024</p>	<p>Chris Christensen, CAO, described Dale Barnhart’s retirement from Desert Regional Medical Center as the Administrative Director of Facilities Management. Mr. Barnhart has conducted the quarterly hospital inspections since 2019 for the District, requesting a 2 year extension of the consulting services agreement.</p>	<p>Moved and seconded by Director Zendle and President Borja to approve Addendum #1 to Consulting Services Agreement for Hospital Inspections – Dale Barnhart – Time Extension from December 31, 2022 – December 31, 2024 and to forward to the Board for approval.</p>
<p>4. Consulting Services Agreement for Coachella Valley Health Assessment – Huron Consulting Group – NTE 95,000</p>	<p>Conrado Bárzaga, MD, CEO, described the healthcare infrastructure needs in the Coachella Valley and HURON Consulting Group’s role assisting with a predictive analytic model for data as described in strategic plan goal</p>	<p>Motion passed unanimously. Moved and seconded by President Borja and Director Zendle to approve the Consulting Services Agreement for Coachella Valley Health Assessment – Huron Consulting Group – NTE 95,000</p>

**DESERT HEALTHCARE DISTRICT
FINANCE, ADMINISTRATION, REAL ESTATE, LEGAL, AND COMMITTEE
MEETING MINUTES
November 16, 2022**

<p>5. Consulting Services Engagement Letter – Steve Hollis – \$750/hr.</p> <p>6. Capital Projects at Desert Regional Medical Center</p>	<p>1.1. As the District enters the phase of the final years of the lease with Tenet Health, Dr. Bárzaga emphasized the needs and demands of the entire Coachella Valley.</p> <p>Martin Bloomenkranz, Senior Director, HURON Consulting Group, described the deliverables to determine the resources for the community needs, with 10-weeks estimated completion of the assessment. Mr. Bloomenkranz answering detailed, extensive questions of the committee to the demographic census tract blocks of population zip codes and capturing resident data emergency calls to the fire department rather than hospitals, and the overall purpose of the assessment.</p> <p>Dr. Bárzaga, CEO, described the brief engagement with Steve Hollis, retired senior managing director Kaufman Hall Associates, to assist the Board with the hospital lease discussions. During the consulting with Mr. Hollis, no fees will be incurred by Kaufman Hall.</p> <p>Michele Finney, CEO, Desert Care Network, Desert Regional Medical Center, described the provision of Section 3.5 of the hospital lease for written</p>	<p>and to forward to the Board for approval. Motion passed unanimously.</p> <p>Moved and seconded by Director Zendle and President Borja to approve Consulting Services Engagement Letter – Steve Hollis – \$750/hr. and to forward to the Board for approval. Motion passed unanimously.</p>
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**DESERT HEALTHCARE DISTRICT
FINANCE, ADMINISTRATION, REAL ESTATE, LEGAL, AND COMMITTEE
MEETING MINUTES
November 16, 2022**

	<p>consent of capital projects in excess of \$1M upon termination of the lease, subject to the Consumer Price Index, which in the past is forecasted at approx. \$2.4M. The District has the option to repurchase the assets upon expiration or termination of the lease. Mrs. Finney provided an overview and expedited request for approval of the capital projects, including replacing two Cardiac Cath Labs and the cooling tower in the El Mirador Medical Office Building.</p> <p>Dr. Bárzaga, CEO, described the need for discussion with the District’s consultants, Kaufman Hall, and legal counsel, which impedes approval at the committee meeting.</p> <p>Chris Christensen, CAO, inquired about replacing the cooling and heating system in the Stergios Building. Mike Ditoro, COO, anticipates replacement in the next year.</p>	
<p>IX. Adjournment</p>	<p>Chair Shorr thanked President Borja for her service to the District and the F&A Committee meeting. adjourned the meeting at 2:10 p.m.</p>	<p>Audio recording available on the website at http://dhcd.org/Agendas-and-Documents</p>



**DESERT HEALTHCARE DISTRICT
FINANCE, ADMINISTRATION, REAL ESTATE, LEGAL, AND COMMITTEE
MEETING MINUTES
November 16, 2022**

ATTEST: _____
Arthur Shorr, Chair, Treasurer Board of Directors
Finance & Administration Committee Member
Desert Healthcare District Board of Directors

Minutes respectfully submitted by Andrea S. Hayles, Board Relations Officer

DRAFT



Chief Administration Officer's Report

December 13, 2022

Las Palmas Medical Plaza - Property Management:

Occupancy:

See attached unit rental status report.

100% currently occupied –

Total annual rent including CAM fees is **\$1,433,065**.

Leasing Activity:

Renewals on existing leases will be brought to future meetings as they approach the end of the lease term.

Las Palmas Medical Plaza

Unit Rental Status

As of December 1, 2022

Unit	Tenant Name	Deposit	Lease Dates		Term	Unit Sq Feet	Percent of Total	Monthly Rent	Annual Rent	Rent Per Sq Foot	Monthly	Total Monthly Rent Inclg CAM	Total Annual Rent Inclg CAM
			From	To							CAM		
											\$ 0.69		
Total - Vacancies						0	0.00%						
Total Suites - 31 - 31 Suites Occupied		\$64,959.90				49,356	100.0%	\$ 85,507.17	\$1,026,086.04	\$ 1.73	\$ 33,914.88	\$ 119,422.05	\$ 1,433,064.60
Summary - All Units													
		Occupied	49,356	100.0%									
		Vacant	0	0.0%									
		Pending	0	0.0%									
		Total	49,356	100%									

DESERT HEALTHCARE DISTRICT
NOVEMBER 2022 FINANCIAL STATEMENTS
INDEX
Year to Date Variance Analysis
Cumulative Profit & Loss Budget vs Actual - Summary
Cumulative Profit & Loss Budget vs Actual - District Including LPMP
Cumulative Profit & Loss Budget vs Actual - LPMP
Balance Sheet - Condensed View
Balance Sheet - Expanded View
Accounts Receivable Aging
Deposit Detail - District
Property Tax Receipts - YTD
Deposit Detail - LPMP
Check Register - District
Credit Card Expenditures
Check Register - LPMP
Retirement Protection Plan Update
Grants Schedule

**DESERT HEALTHCARE DISTRICT
YEAR TO DATE VARIANCE ANALYSIS
ACTUAL VS BUDGET
FIVE MONTHS ENDED NOVEMBER 30, 2022**

Scope: \$25,000 Variance per Statement of Operations Summary				
	YTD		Over(Under)	
Account	Actual	Budget	Budget	Explanation
4000 - Income	\$ (237,803)	\$ (40,945)	\$ (196,858)	Lower interest income and market fluctuations (net) from FRF investments \$182k; lower property tax revenues \$15k
4500 - LPMP	\$ 591,954	\$ 564,995	\$ 26,959	Higher rent revenue \$23k; higher CAM revenue \$4k
5000 - Direct Expenses	\$ 538,797	\$ 759,600	\$ (220,803)	Lower wage related expenses \$111k due to open positions; lower board expenses \$60k; lower education expense \$29k; lower health insurance expense \$23k; higher retirement expense \$2k
6500 - Professional Fees Expense	\$ 527,366	\$ 445,095	\$ 82,271	Higher Professional Services expense \$85k; higher legal expense \$9k; lower PR/Communications expense \$12k
7000 - Grants Expense	\$ 20,000	\$ 1,666,665	\$ (1,646,665)	Budget of \$4 Million for fiscal year is amortized straight-line over 12-month fiscal year. As of November 30, 2022, there is \$3,980,000 remaining in the fiscal year grant budget as well as \$727,298 in carryover funds.
Las Palmas Medical Plaza - Net	\$ 140,875	\$ 94,115	\$ 46,760	LPMP revenue higher \$27k; LPMP expenses lower \$20k

Desert Healthcare District
Profit & Loss Budget vs. Actual
 July through November 2022

	MONTH			TOTAL		
	Nov 22	Budget	\$ Over Budget	Jul - Nov 22	Budget	\$ Over Budget
Income						
4000 · Income	581,456	(24,237)	605,693	(237,803)	(40,945)	(196,858)
4500 · LPMP Income	119,154	112,999	6,155	591,954	564,995	26,959
4501 · Miscellaneous Income	0	750	(750)	0	3,750	(3,750)
Total Income	700,610	89,512	611,098	354,151	527,800	(173,649)
Expense						
5000 · Direct Expenses	106,658	151,920	(45,262)	538,797	759,600	(220,803)
6000 · General & Administrative Exp	54,175	46,245	7,930	216,374	231,225	(14,851)
6325 · CEO Discretionary Fund	3,000	2,083	917	18,000	10,415	7,585
6445 · LPMP Expenses	93,742	94,176	(434)	451,079	470,880	(19,801)
6500 · Professional Fees Expense	147,168	89,019	58,149	527,366	445,095	82,271
6700 · Trust Expenses	5,458	6,021	(563)	32,091	30,105	1,986
Total Expense Before Grants	410,201	389,464	20,737	1,783,706	1,947,324	(163,618)
7000 · Grants Expense	0	333,333	(333,333)	20,000	1,666,665	(1,646,665)
Net Income	290,409	(633,285)	923,694	(1,449,555)	(3,086,189)	1,636,634

Desert Healthcare District
Profit & Loss Budget vs. Actual
July through November 2022

	MONTH			TOTAL		
	Nov 22	Budget	\$ Over Budget	Jul - Nov 22	Budget	\$ Over Budget
Income						
4000 · Income						
4010 · Property Tax Revenues	198,217	32,096	166,121	225,770	240,720	(14,950)
4200 · Interest Income						
4220 · Interest Income (FRF)	57,523	75,000	(17,477)	365,252	375,000	(9,748)
9999-1 · Unrealized gain(loss) on invest	323,716	(133,333)	457,049	(838,825)	(666,665)	(172,160)
Total 4200 · Interest Income	381,239	(58,333)	439,572	(473,573)	(291,665)	(181,908)
4300 · DHC Recoveries	2,000	2,000	0	10,000	10,000	0
Total 4000 · Income	581,456	(24,237)	605,693	(237,803)	(40,945)	(196,858)
4500 · LPMP Income	119,154	112,999	6,155	591,954	564,995	26,959
4501 · Miscellaneous Income	0	750	(750)	0	3,750	(3,750)
Total Income	700,610	89,512	611,098	354,151	527,800	(173,649)
Expense						
5000 · Direct Expenses						
5100 · Administration Expense						
5110 · Wages Expense	98,410	121,344	(22,934)	491,512	606,720	(115,208)
5111 · Allocation to LPMP - Payroll	(6,363)	(5,470)	(893)	(31,815)	(27,350)	(4,465)
5112 · Vacation/Sick/Holiday Expense	17,451	11,667	5,784	88,461	58,335	30,126
5114 · Allocation to Foundation	(27,936)	(27,936)	0	(139,680)	(139,680)	0
5119 · Allocation-FED FUNDS/CVHIP-DHCF	(15,786)	(13,823)	(1,963)	(80,392)	(69,115)	(11,277)
5120 · Payroll Tax Expense	6,313	9,633	(3,320)	38,287	48,165	(9,878)
5130 · Health Insurance Expense						
5131 · Premiums Expense	18,078	21,576	(3,498)	90,483	107,880	(17,397)
5135 · Reimb./Co-Payments Expense	1,370	1,950	(580)	3,745	9,750	(6,005)
Total 5130 · Health Insurance Expense	19,448	23,526	(4,078)	94,228	117,630	(23,402)
5140 · Workers Comp. Expense	427	399	28	2,587	1,995	592
5145 · Retirement Plan Expense	8,674	8,895	(221)	46,662	44,475	2,187
5160 · Education Expense	0	7,083	(7,083)	6,385	35,415	(29,030)
Total 5100 · Administration Expense	100,638	135,318	(34,680)	516,235	676,590	(160,355)
5200 · Board Expenses						
5210 · Healthcare Benefits Expense	1,092	1,096	(4)	5,468	5,480	(12)
5230 · Meeting Expense	636	2,667	(2,031)	5,390	13,335	(7,945)
5235 · Director Stipend Expense	3,187	3,465	(278)	9,671	17,325	(7,654)
5240 · Catering Expense	1,105	833	272	1,880	4,165	(2,285)
5250 · Mileage Reimbursement Expense	0	208	(208)	153	1,040	(887)
5270 · Election Fees Expense	0	8,333	(8,333)	0	41,665	(41,665)
Total 5200 · Board Expenses	6,020	16,602	(10,582)	22,562	83,010	(60,448)
Total 5000 · Direct Expenses	106,658	151,920	(45,262)	538,797	759,600	(220,803)

Desert Healthcare District
Profit & Loss Budget vs. Actual
July through November 2022

	MONTH			TOTAL		
	Nov 22	Budget	\$ Over Budget	Jul - Nov 22	Budget	\$ Over Budget
6000 · General & Administrative Exp						
6110 · Payroll fees Expense	187	208	(21)	968	1,040	(72)
6120 · Bank and Investment Fees Exp	5,427	4,500	927	28,077	22,500	5,577
6125 · Depreciation Expense	1,003	4,917	(3,914)	4,943	24,585	(19,642)
6126 · Depreciation-Solar Parking lot	15,072	15,072	0	75,360	75,360	0
6130 · Dues and Membership Expense	4,136	4,159	(23)	17,584	20,795	(3,211)
6200 · Insurance Expense	3,929	2,667	1,262	19,845	13,335	6,510
6300 · Minor Equipment Expense	0	42	(42)	0	210	(210)
6305 · Auto Allowance & Mileage Exp	462	500	(38)	2,540	2,500	40
6306 · Staff- Auto Mileage reimb	49	625	(576)	242	3,125	(2,883)
6309 · Personnel Expense	0	375	(375)	0	1,875	(1,875)
6310 · Miscellaneous Expense	0	42	(42)	0	210	(210)
6311 · Cell Phone Expense	654	725	(71)	2,748	3,625	(877)
6312 · Wellness Park Expenses	0	83	(83)	0	415	(415)
6315 · Security Monitoring Expense	29	50	(21)	245	250	(5)
6340 · Postage Expense	100	333	(233)	943	1,665	(722)
6350 · Copier Rental/Fees Expense	488	500	(12)	1,996	2,500	(504)
6351 · Travel Expense	10,723	1,667	9,056	18,276	8,335	9,941
6352 · Meals & Entertainment Exp	2,430	875	1,555	5,536	4,375	1,161
6355 · Computer Services Expense	6,486	4,263	2,223	19,601	21,315	(1,714)
6360 · Supplies Expense	632	1,917	(1,285)	4,423	9,585	(5,162)
6380 · LAFCO Assessment Expense	205	208	(3)	1,025	1,040	(15)
6400 · East Valley Office	2,163	2,517	(354)	12,022	12,585	(563)
Total 6000 · General & Administrative Exp	54,175	46,245	7,930	216,374	231,225	(14,851)
6325 · CEO Discretionary Fund	3,000	2,083	917	18,000	10,415	7,585
6445 · LPMP Expenses	93,742	94,176	(434)	451,079	470,880	(19,801)
6500 · Professional Fees Expense						
6516 · Professional Services Expense	125,542	72,094	53,448	446,043	360,470	85,573
6520 · Annual Audit Fee Expense	1,458	1,458	0	7,290	7,290	0
6530 · PR/Communications/Website	168	5,467	(5,299)	15,088	27,335	(12,247)
6560 · Legal Expense	20,000	10,000	10,000	58,945	50,000	8,945
Total 6500 · Professional Fees Expense	147,168	89,019	58,149	527,366	445,095	82,271
6700 · Trust Expenses						
6720 · Pension Plans Expense						
6721 · Legal Expense	0	167	(167)	0	835	(835)
6725 · RPP Pension Expense	5,000	5,000	0	25,000	25,000	0
6728 · Pension Audit Fee Expense	458	854	(396)	7,091	4,270	2,821
Total 6700 · Trust Expenses	5,458	6,021	(563)	32,091	30,105	1,986
Total Expense Before Grants	410,201	389,464	20,737	1,783,706	1,947,324	(163,618)
7000 · Grants Expense						
7010 · Major Grant Awards Expense	0	333,333	(333,333)	20,000	1,666,665	(1,646,665)
Net Income	290,409	(633,285)	923,694	(1,449,555)	(3,086,189)	1,636,634

Las Palmas Medical Plaza
Profit & Loss Budget vs. Actual
 July through November 2022

	MONTH			TOTAL		
	Nov 22	Budget	\$ Over Budget	Jul - Nov 22	Budget	\$ Over Budget
Income						
4500 · LPMP Income						
4505 · Rental Income	85,239	80,018	5,221	423,086	400,090	22,996
4510 · CAM Income	33,915	32,898	1,017	168,868	164,490	4,378
4513 · Misc. Income	0	83	(83)	0	415	(415)
Total 4500 · LPMP Income	119,154	112,999	6,155	591,954	564,995	26,959
Expense						
6445 · LPMP Expenses						
6420 · Insurance Expense	4,338	3,125	1,213	21,690	15,625	6,065
6425 · Building - Depreciation Expense	24,455	27,441	(2,986)	122,275	137,205	(14,930)
6426 · Tenant Improvements -Dep Exp	16,959	16,667	292	84,795	83,335	1,460
6427 · HVAC Maintenance Expense	2,465	1,333	1,132	4,021	6,665	(2,644)
6428 · Roof Repairs Expense	0	208	(208)	0	1,040	(1,040)
6431 · Building -Interior Expense	0	625	(625)	0	3,125	(3,125)
6432 · Plumbing -Interior Expense	0	667	(667)	1,619	3,335	(1,716)
6433 · Plumbing -Exterior Expense	0	208	(208)	0	1,040	(1,040)
6434 · Allocation Internal Prop. Mgmt	6,363	5,470	893	31,815	27,350	4,465
6435 · Bank Charges	31	42	(11)	155	210	(55)
6437 · Utilities -Vacant Units Expense	(412)	183	(595)	(78)	915	(993)
6439 · Deferred Maintenance Repairs Ex	9,680	1,250	8,430	9,680	6,250	3,430
6440 · Professional Fees Expense	11,150	11,150	0	55,750	55,750	0
6441 · Legal Expense	0	83	(83)	0	415	(415)
6458 · Elevators - R & M Expense	253	1,000	(747)	4,400	5,000	(600)
6460 · Exterminating Service Expense	275	333	(58)	10,870	1,665	9,205
6463 · Landscaping Expense	0	750	(750)	0	3,750	(3,750)
6467 · Lighting Expense	0	500	(500)	0	2,500	(2,500)
6468 · General Maintenance Expense	0	83	(83)	0	415	(415)
6471 · Marketing-Advertising	0	1,250	(1,250)	1,475	6,250	(4,775)
6475 · Property Taxes Expense	6,250	6,500	(250)	31,250	32,500	(1,250)
6476 · Signage Expense	0	125	(125)	379	625	(246)
6480 · Rubbish Removal Medical Waste E	1,699	1,500	199	6,942	7,500	(558)
6481 · Rubbish Removal Expense	2,651	3,058	(407)	12,559	15,290	(2,731)
6482 · Utilities/Electricity/Exterior	566	625	(59)	1,798	3,125	(1,327)
6484 · Utilities - Water (Exterior)	644	625	19	4,487	3,125	1,362
6485 · Security Expenses	6,375	9,208	(2,833)	44,987	46,040	(1,053)
6490 · Miscellaneous Expense	0	167	(167)	210	835	(625)
Total 6445 · LPMP Expenses	93,742	94,176	(434)	451,079	470,880	(19,801)
Net Income	25,412	18,823	6,589	140,875	94,115	46,760

Desert Healthcare District
Balance Sheet Previous Year Comparison
As of November 30, 2022

			Nov 30, 22	Nov 30, 21
ASSETS				
Current Assets				
Checking/Savings				
	1000	CHECKING CASH ACCOUNTS	1,117,160	1,321,294
	1100	INVESTMENT ACCOUNTS	60,575,217	61,511,265
Total Checking/Savings			61,692,377	62,832,559
Total Accounts Receivable			104,013	102,603
Other Current Assets				
	1204.1	Rent Receivable-Deferred COVID	71,606	131,517
	1270	Prepaid Insurance -Ongoing	61,502	45,408
	1279	Pre-Paid Fees	32,190	26,898
	1281	CalFresh Receivable	0	16,369
Total Other Current Assets			165,298	220,192
Total Current Assets			61,961,688	63,155,354
Fixed Assets				
	1300	FIXED ASSETS	5,089,624	4,910,941
	1335-00	ACC DEPR	(2,457,819)	(2,242,983)
	1400	LPMP Assets	7,021,096	7,162,576
Total Fixed Assets			9,652,901	9,830,534
Other Assets				
	1700	OTHER ASSETS	3,514,745	3,957,720
TOTAL ASSETS			75,129,334	76,943,608

Desert Healthcare District
Balance Sheet Previous Year Comparison
As of November 30, 2022

				Nov 30, 22	Nov 30, 21
LIABILITIES & EQUITY					
Liabilities					
Current Liabilities					
Accounts Payable					
			2000 - Accounts Payable	215,009	476,655
			2001 - LPMP Accounts Payable	4,441	7,325
			Total Accounts Payable	219,450	483,980
Other Current Liabilities					
			2002 - LPMP Property Taxes	(6,780)	(6,134)
			2003 - Prepaid Rents	0	9,121
			2131 - Grant Awards Payable	4,238,446	3,806,055
			2133 - Accrued Accounts Payable	179,550	139,550
			2141 - Accrued Vacation Time	90,891	89,488
			2188 - Current Portion - LTD	8,636	8,635
			2190 - Investment Fees Payable	9,488	10,000
			Total Other Current Liabilities	4,520,231	4,056,715
			Total Current Liabilities	4,739,681	4,540,695
Long Term Liabilities					
			2171 - RPP-Deferred Inflows-Resources	492,802	675,732
			2280 - Long-Term Disability	2,981	16,281
			2281 - Grants Payable - Long-term	3,520,000	4,990,000
			2290 - LPMP Security Deposits	64,960	59,101
			Total Long Term Liabilities	4,080,743	5,741,114
			Total Liabilities	8,820,424	10,281,809
Equity					
			3900 - *Retained Earnings	67,758,461	67,408,928
			Net Income	(1,449,555)	(747,127)
			Total Equity	66,308,906	66,661,801
TOTAL LIABILITIES & EQUITY				75,129,334	76,943,608

Desert Healthcare District
Balance Sheet Previous Year Comparison
As of November 30, 2022

				Nov 30, 22	Nov 30, 21
ASSETS					
Current Assets					
Checking/Savings					
1000 · CHECKING CASH ACCOUNTS					
			1010 · Union Bank - Checking	0	1,089,717
			1012 · Union Bank Operating - 9356	741,768	0
			1046 · Las Palmas Medical Plaza	374,892	231,077
			1047 · Petty Cash	500	500
			Total 1000 · CHECKING CASH ACCOUNTS	1,117,160	1,321,294
1100 · INVESTMENT ACCOUNTS					
			1130 · Facility Replacement Fund	63,290,166	61,351,040
			1135 · Unrealized Gain(Loss) FRF	(2,714,949)	160,225
			Total 1100 · INVESTMENT ACCOUNTS	60,575,217	61,511,265
			Total Checking/Savings	61,692,377	62,832,559
Accounts Receivable					
1201 · Accounts Receivable					
			1204 · LPMP Accounts Receivable	(26,724)	(17,258)
			1205 · Misc. Accounts Receivable	0	1,500
			1211 · A-R Foundation - Exp Allocation	130,737	118,361
			Total Accounts Receivable	104,013	102,603
Other Current Assets					
			1204.1 · Rent Receivable-Deferred COVID	71,606	131,517
			1270 · Prepaid Insurance -Ongoing	61,502	45,408
			1279 · Pre-Paid Fees	32,190	26,898
			1281 · CalFresh Receivable	0	16,369
			Total Other Current Assets	165,298	220,192
			Total Current Assets	61,961,688	63,155,354
Fixed Assets					
1300 · FIXED ASSETS					
			1310 · Computer Equipment	91,664	80,487
			1320 · Furniture and Fixtures	50,846	33,254
			1321 · Mobile Medical Unit	197,214	59,500
			1322 · Tenant Improvement - RAP #G100	32,794	20,594
			1325 · Offsite Improvements	300,849	300,849
			1331 · DRMC - Parking lot	4,416,257	4,416,257
			Total 1300 · FIXED ASSETS	5,089,624	4,910,941

Desert Healthcare District
Balance Sheet Previous Year Comparison
As of November 30, 2022

	Nov 30, 22	Nov 30, 21
1335-00 - ACC DEPR		
1335 - Accumulated Depreciation	(223,741)	(212,319)
1337 - Accum Deprec- Solar Parking Lot	(2,034,891)	(1,854,027)
1338 - Accum Deprec - LPMP Parking Lot	(199,187)	(176,637)
Total 1335-00 - ACC DEPR	(2,457,819)	(2,242,983)
1400 - LPMP Assets		
1401 - Building	8,705,680	8,705,680
1402 - Land	2,165,300	2,165,300
1403 - Tenant Improvements -New	2,271,406	2,185,396
1404 - Tenant Improvements - CIP	129,550	129,550
1406 - Building Improvements		
1406.1 - LPMP-Replace Parking Lot	676,484	676,484
1406.2 - Building Improvements-CIP	459,999	815,518
1406 - Building Improvements - Other	2,153,527	1,582,543
Total 1406 - Building Improvements	3,290,010	3,074,545
1407 - Building Equipment Improvements	444,268	423,000
1409 - Accumulated Depreciation		
1410 - Accum. Depreciation	(7,987,288)	(7,737,725)
1412 - T I Accumulated Dep.-New	(1,997,830)	(1,783,170)
Total 1409 - Accumulated Depreciation	(9,985,118)	(9,520,895)
Total 1400 - LPMP Assets	7,021,096	7,162,576
Total Fixed Assets	9,652,901	9,830,534
Other Assets		
1700 - OTHER ASSETS		
1731 - Wellness Park	1,693,800	1,693,800
1740 - RPP-Deferred Outflows-Resources	836,699	494,388
1742 - RPP - Net Pension Asset	984,246	1,769,532
Total Other Assets	3,514,745	3,957,720
TOTAL ASSETS	75,129,334	76,943,608

Desert Healthcare District
Balance Sheet Previous Year Comparison
As of November 30, 2022

			Nov 30, 22	Nov 30, 21
LIABILITIES & EQUITY				
Liabilities				
Current Liabilities				
Accounts Payable				
		2000 - Accounts Payable	215,009	476,655
		2001 - LPMP Accounts Payable	4,441	7,325
		Total Accounts Payable	219,450	483,980
Other Current Liabilities				
		2002 - LPMP Property Taxes	(6,780)	(6,134)
		2003 - Prepaid Rents	0	9,121
		2131 - Grant Awards Payable	4,238,446	3,806,055
		2133 - Accrued Accounts Payable	179,550	139,550
		2141 - Accrued Vacation Time	90,891	89,488
		2188 - Current Portion - LTD	8,636	8,635
		2190 - Investment Fees Payable	9,488	10,000
		Total Other Current Liabilities	4,520,231	4,056,715
		Total Current Liabilities	4,739,681	4,540,695
Long Term Liabilities				
		2171 - RPP-Deferred Inflows-Resources	492,802	675,732
		2280 - Long-Term Disability	2,981	16,281
		2281 - Grants Payable - Long-term	3,520,000	4,990,000
		2290 - LPMP Security Deposits	64,960	59,101
		Total Long Term Liabilities	4,080,743	5,741,114
		Total Liabilities	8,820,424	10,281,809
Equity				
		3900 - *Retained Earnings	67,758,461	67,408,928
		Net Income	(1,449,555)	(747,127)
		Total Equity	66,308,906	66,661,801
TOTAL LIABILITIES & EQUITY			75,129,334	76,943,608

Desert Healthcare District
A/R Aging Summary
As of November 30, 2022

	Current	1 - 30	31 - 60	61 - 90	> 90	TOTAL	COMMENT
Coachella Valley Volunteers in Medicine-	0	(2,635)	0	0	0	(2,635)	Prepaid
Derakhsh Fozouni, M.D.	0	(6,414)	0	0	0	(6,414)	Prepaid
Desert Healthcare Foundation-	43,722	43,200	0	43,815	0	130,737	Due from Foundation
Desert Oasis Healthcare	0	(2,499)	0	0	0	(2,499)	Prepaid
Laboratory Corporation of America	0	(5,280)	0	0	0	(5,280)	Prepaid
Quest Diagnostics Incorporated	0	(4,154)	0	0	0	(4,154)	Prepaid
Steven Gundry, M.D.	0	(5,743)	0	0	0	(5,743)	Prepaid
TOTAL	43,722	16,475	0	43,815	0	104,012	

Desert Healthcare District
Deposit Detail
November 2022

Type	Date	Name	Amount
Deposit	11/01/2022		198,217
		Riverside County Treasurer - Property Taxes	(198,217)
TOTAL			(198,217)
Deposit	11/02/2022		2,000
		T-Mobile	(2,000)
TOTAL			(2,000)
		TOTAL	200,217

DESERT HEALTHCARE DISTRICT										
PROPERTY TAX RECEIPTS FY 2022 - 2023										
RECEIPTS - FIVE MONTHS ENDED NOVEMBER 30, 2022										
	FY 2021-2022 Projected/Actual					FY 2022-2023 Projected/Actual				
	Budget %	Budget \$	Act %	Actual Receipts	Variance	Receipts %	Receipts \$	Act %	Actual Receipts	Variance
July	2.5%	\$ 182,825	2.2%	\$ 162,345	\$ (20,480)	0.0%	\$ -	0.0%	\$ 3,676	\$ 3,676
Aug	1.6%	\$ 117,008	0.2%	\$ 11,529	\$ (105,479)	0.0%	\$ -	2.2%	\$ 175,271	\$ 175,271
Sep	0.0%	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%	\$ 3,382	\$ 3,382
Oct	2.6%	\$ 190,138	0.0%	\$ 130	\$ (190,008)	2.6%	\$ 208,624	0.0%	\$ -	\$ (208,624)
Nov	0.4%	\$ 29,252	2.5%	\$ 181,286	\$ 152,034	0.4%	\$ 32,096	2.5%	\$ 198,217	\$ 166,121
Dec	16.9%	\$ 1,235,897	18.3%	\$ 1,337,681	\$ 101,784	16.9%	\$ 1,356,056	0.0%		
Jan	31.9%	\$ 2,332,847	37.8%	\$ 2,763,324	\$ 430,477	31.9%	\$ 2,559,656	0.0%		
Feb	0.0%	\$ -	2.5%	\$ 180,240	\$ 180,240	0.0%	\$ -	0.0%		
Mar	0.3%	\$ 21,939	0.5%	\$ 35,819	\$ 13,880	0.3%	\$ 24,072	0.0%		
Apr	5.5%	\$ 402,215	6.1%	\$ 443,891	\$ 41,676	5.5%	\$ 441,320	0.0%		
May	19.9%	\$ 1,455,287	45.0%	\$ 3,288,706	\$ 1,833,419	19.9%	\$ 1,596,776	0.0%		
June	18.4%	\$ 1,345,592	0.7%	\$ 47,936	\$ (1,297,656)	22.5%	\$ 1,805,400	0.0%		
Total	100%	\$ 7,313,000	115.6%	\$ 8,452,887	\$ 1,139,887	100.00%	\$ 8,024,000	4.7%	\$ 380,547	\$ 139,827

**Las Palmas Medical Plaza
Deposit Detail - LPMP
November 2022**

Type	Date	Name	Amount
Deposit	11/04/2022		14,714
Payment	11/03/2022	Cure Cardiovascular Consultants	(3,212)
Payment	11/03/2022	Aijaz Hashmi, M.D., Inc.	(3,101)
Payment	11/03/2022	Brad A. Wolfson, M.D.	(3,699)
Payment	11/03/2022	Cohen Musch Thomas Medical Group	(4,703)
TOTAL			(14,715)
Deposit	11/08/2022		11,438
Payment	11/08/2022	Laboratory Corporation of America	(5,190)
Payment	11/08/2022	Ramy Awad, M.D.	(3,494)
Payment	11/08/2022	WestPac Labs, Inc.	(2,755)
TOTAL			(11,439)
Deposit	11/08/2022		10,022
Payment	11/08/2022	Pathway Pharmaceuticals, Inc.	(2,471)
Payment	11/08/2022	EyeCare Services Partners Management LLC	(7,552)
TOTAL			(10,023)
Deposit	11/14/2022		3,835
Payment	11/14/2022	Desert Family Medical Center	(3,835)
TOTAL			(3,835)
Deposit	11/15/2022		3,410
Payment	11/15/2022	Peter Jamieson, M.D.	(3,410)
TOTAL			(3,410)
Deposit	11/17/2022		7,194
Payment	11/17/2022	Palmtree Clinical Research	(7,194)
TOTAL			(7,194)

**Las Palmas Medical Plaza
Deposit Detail - LPMP
November 2022**

Type	Date	Name	Amount
Deposit	11/18/2022		4,123
Payment	11/18/2022	Global Premier Fertility	(4,123)
TOTAL			(4,123)
Deposit	11/22/2022		54,359
Payment	11/22/2022	Coachella Valley Volunteers in Medicine-	(3,123)
Payment	11/22/2022	Laboratory Corporation of America	(5,369)
Payment	11/22/2022	Desert Regional Medical Center	(5,690)
Payment	11/22/2022	Tenet HealthSystem Desert, Inc.	(33,683)
Payment	11/22/2022	Tenet HealthSystem Desert, Inc	(6,494)
TOTAL			(54,359)
Deposit	11/23/2022		12,827
Payment	11/23/2022	Derakhsh Fozouni, M.D.	(6,414)
Payment	11/23/2022	Derakhsh Fozouni, M.D.	(6,414)
TOTAL			(12,828)
Deposit	11/25/2022		4,154
Payment	11/25/2022	Quest Diagnostics Incorporated	(4,154)
TOTAL			(4,154)
Deposit	11/29/2022		8,242
Payment	11/29/2022	Desert Oasis Healthcare	(2,499)
Payment	11/29/2022	Steven Gundry, M.D.	(5,743)
TOTAL			(8,242)
		TOTAL	134,318

Desert Healthcare District
Check Register
As of November 30, 2022

Type	Date	Num	Name	Amount
1000 - CHECKING CASH ACCOUNTS				
1012 - Union Bank Operating - 9356				
Bill Pmt -Check	11/03/2022	1345	Kaufman Hall	(77,650)
Bill Pmt -Check	11/03/2022	1346	Mangus Accountancy Group, A.P.C.	(500)
Bill Pmt -Check	11/03/2022	1347	Meghan Kane - expense reimbursement	(18)
Bill Pmt -Check	11/03/2022	1348	Rogers, Carole - stipend	(441)
Bill Pmt -Check	11/03/2022	1349	So.Cal Computer Shop	(810)
Bill Pmt -Check	11/03/2022	1350	Trakstar	(4,999)
Bill Pmt -Check	11/03/2022	1351	Underground Service Alert of Southern Cal	(9)
Bill Pmt -Check	11/03/2022	1352	Blood Bank of San Bernardino - Thanks4Giving Gala	(3,000)
Bill Pmt -Check	11/03/2022	1353	Strategies 360, Inc.	(9,500)
Bill Pmt -Check	11/08/2022	1354	First Bankcard (Union Bank)	(4,081)
Bill Pmt -Check	11/08/2022	1355	California Consulting	(4,250)
Bill Pmt -Check	11/08/2022	1356	Erica Huskey - expense reimbursement	(11)
Bill Pmt -Check	11/08/2022	1357	First Bankcard (Union Bank)	(3,631)
Bill Pmt -Check	11/08/2022	1358	Jewish Family Service of the Desert - grant payment	(36,000)
Bill Pmt -Check	11/08/2022	1359	Regents of the University of CA, Riverside - grant payment	(51,081)
Bill Pmt -Check	11/08/2022	1360	Staples Credit Plan	(33)
Bill Pmt -Check	11/08/2022	1361	State Compensation Insurance Fund	(427)
Bill Pmt -Check	11/08/2022	1362	Xerox Financial Services	(377)
Liability Check	11/10/2022		QuickBooks Payroll Service	(53,909)
Bill Pmt -Check	11/15/2022	1364	CoPower Employers' Benefits Alliance	(1,750)
Bill Pmt -Check	11/15/2022	1365	Jana Trew - expense reimbursement	(1,121)
Bill Pmt -Check	11/15/2022	1366	Leticia De Lara - stipend	(761)
Bill Pmt -Check	11/15/2022	1367	Palm Springs Alarm	(29)
Bill Pmt -Check	11/15/2022	1368	Purchase Power	(100)
Bill Pmt -Check	11/17/2022	1369	Alejandro Espinoza Santacruz - expense reimbursement	(1,387)
Bill Pmt -Check	11/17/2022	1370	Association of Fundraising Professionals	(340)
Bill Pmt -Check	11/17/2022	1371	Donna Den Bleyker - expense reimbursement	(207)
Bill Pmt -Check	11/17/2022	1372	Principal Life Insurance Co.	(2,001)
Bill Pmt -Check	11/17/2022	1373	Regional Access Project Foundation	(184)
Bill Pmt -Check	11/22/2022	1374	Blood Bank of San Bernardino - grant payment	(15,000)
Bill Pmt -Check	11/22/2022	1375	Dale Barnhart - hospital inspection services	(650)
Bill Pmt -Check	11/22/2022	1376	Regional Access Project Foundation	(2,000)
Bill Pmt -Check	11/22/2022	1377	Spectrum (Time Warner)	(226)
Bill Pmt -Check	11/22/2022	1378	Blood Bank of San Bernardino - grant payment	(63,000)
Bill Pmt -Check	11/22/2022	1379	Shred-It	(32)
Bill Pmt -Check	11/22/2022	1380	Chris Christensen - expense reimbursement	(7,611)
Check	11/23/2022	Auto Pay	Calif. Public Employees'Retirement System	(15,435)

Desert Healthcare District
Check Register
As of November 30, 2022

Type	Date	Num	Name	Amount
Liability Check	11/25/2022		QuickBooks Payroll Service	(54,033)
Check	11/28/2022		Bank Service Charge	(411)
Bill Pmt -Check	11/29/2022	1381	Image Source	(122)
Bill Pmt -Check	11/29/2022	1382	Mangus Accountancy Group, A.P.C.	(500)
Bill Pmt -Check	11/29/2022	1383	Palms to Pines Printing	(168)
Bill Pmt -Check	11/29/2022	1384	Verizon Wireless	(593)
Bill Pmt -Check	11/29/2022	1385	Zendle, Les - stipend	(551)
TOTAL				(418,939)

Desert Healthcare District						
Details for Credit Card Expenditures						
Credit card purchases - October 2022 - Paid November 2022						
Number of credit cards held by District personnel -2						
Credit Card Limit - \$25,000 - Conrado, \$20,000 - Chris						
Credit Card Holders:						
Conrado Bárzaga - Chief Executive Officer						
Chris Christensen - Chief Administration Officer						
Routine types of charges:						
Office Supplies, Dues for membership, Computer Supplies, Meals, Travel including airlines and Hotels, Catering, Supplies for BOD meetings, CEO Discretionary for small grant & gift items						
Statement						
Year	Month	Total Charges	Expense Type	Amount	Purpose	Description
		\$ 7,712.51				
Chris' Statement:						
2022	October	\$ 3,631.13	District			
			GL	Dollar	Description	
			6130	\$ 3,275.75	GuideStar Pro Plus - Annual Subscription	
			6355	\$ 250.76	Zoom videoconference/webinar expense	
			6355	\$ 26.62	Premiere Global Services - September 2022	
			6355	\$ 78.00	Microsoft Office subscription	
				\$ 3,631.13		
Conrado's Statement:						
2022	October	\$ 4,081.38	District			
			GL	Dollar	Description	
			5160	\$ (125.00)	Refund for Coachella Valley Economic Summit - Donna Craig	
			5230	\$ (250.00)	Refund for Coachella Valley Economic Summit - Director De Lara, Director Rogers	
			6352	\$ 90.38	Eight4Nine Meeting - Conrado Barzaga, Stephen Bennett (California Endowment)	
			5230	\$ 38.77	PSUSD Alumni Present: One Night Out: Havana Nights - Vice-President PerezGil	
			5230	\$ 49.37	Martha's Village Fundraiser (Woody Mankowski Blues Band) - Vice-President PerezGil	
			5240	\$ 25.00	Uber Eats - 09/27/22 Board Meeting Food	
			5240	\$ 175.00	Doordash - 09/27/22 Board Meeting Food	
			5240	\$ 25.00	Grubhub - 09/27/22 Board Meeting Food	
			5230	\$ 250.00	Coachella Valley Economic Summit - Director De Lara, Director Rogers	
			5230	\$ 1,100.00	CHA Behavioral Health Symposium, Riverside, CA - Vice-President PerezGil, Director De Lara	
			5230	\$ 39.59	Palm Springs Life Market Watch Fall Seminar - Director Rogers	
			6355	\$ 60.00	Grammarly quarterly plan	
			6351	\$ 213.94	Mission Inn - Hotel deposit for CHA Behavioral Health Symposium - Vice-President PerezGil	
			6351	\$ 213.41	Mission Inn - Hotel deposit for CHA Behavioral Health Symposium - Director De Lara	
			6352	\$ 10.66	El Pollo Loco - Vision Y Compromiso Conference - Conrado Barzaga	
			6352	\$ 28.64	Starbucks - Vision Y Compromiso Conference - Conrado Barzaga	
			5160	\$ 125.00	Coachella Valley Economic Summit - Donna Craig	
			6360	\$ 40.93	Amazon	
			5160	\$ 550.00	CHA Behavioral Health Symposium, Riverside, CA - Jana Trew	
			6351	\$ 213.94	Mission Inn - Hotel deposit for CHA Behavioral Health Symposium - Vice-President PerezGil	
			5230	\$ 582.75	An Evening in Casablanca by Hanson House - Director Rogers +1	
			6355	\$ 300.00	DocuSign Annual subscription	
			5230	\$ 99.00	Indio State of the City - President Borja	
			5240	\$ 25.00	Uber Eats - 10/25/22 Board Meeting Food	
			5240	\$ 200.00	Grubhub - 10/25/22 Board Meeting Food	
				\$ 4,081.38		

**Las Palmas Medical Plaza
Check Register - LPMP
As of November 30, 2022**

Type	Date	Num	Name	Amount
1000 - CHECKING CASH ACCOUNTS				
1046 - Las Palmas Medical Plaza				
Bill Pmt -Check	11/03/2022	10648	Desert Water Agency	(730)
Bill Pmt -Check	11/03/2022	10649	Stericycle, Inc.	(1,356)
Bill Pmt -Check	11/08/2022	10650	Amtech Elevator Services	(250)
Bill Pmt -Check	11/08/2022	10651	Frazier Pest Control, Inc.	(275)
Bill Pmt -Check	11/08/2022	10652	Imperial Security	(2,125)
Bill Pmt -Check	11/08/2022	10653	Palm Springs Disposal Services Inc	(2,651)
Bill Pmt -Check	11/08/2022	10654	Matthew Jennings Riverside Co. Treasurer	(38,030)
Bill Pmt -Check	11/10/2022	10655	Imperial Security	(2,125)
Bill Pmt -Check	11/15/2022	10656	County of Riverside-Dept of Env. Health	(553)
Bill Pmt -Check	11/15/2022	10657	Frontier Communications	(253)
Bill Pmt -Check	11/15/2022	10658	Imperial Security	(2,125)
Bill Pmt -Check	11/17/2022	10659	Southern California Edison	(154)
Bill Pmt -Check	11/22/2022	10660	Desert Air Conditioning Inc.	(2,465)
Bill Pmt -Check	11/22/2022	10661	Imperial Security	(2,125)
Bill Pmt -Check	11/22/2022	10662	INPRO Environmental Management Services	(20,830)
Check	11/23/2022		Bank Service Charge	(437)
TOTAL				(76,484)



MEMORANDUM

DATE: December 13, 2022
 TO: F&A Committee
 RE: Retirement Protection Plan (RPP)

Current number of participants in Plan:

	<u>October</u>	<u>November</u>
Active – still employed by hospital	79	79
Vested – no longer employed by hospital	54	54
Former employees receiving annuity	<u>7</u>	<u>7</u>
Total	<u>140</u>	<u>140</u>

The outstanding liability for the RPP is approximately **\$3.3M** (Actives - \$2.0M and Vested - \$1.3M). US Bank investment account balance \$4.6M. Per the June 30, 2022, Actuarial Valuation, the RPP has an Overfunded Pension Asset of approximately **\$1.0M**.

The payouts, excluding monthly annuity payments, made from the Plan for the five (5) months ended November 30, 2022, totaled **\$156K**. Monthly annuity payments (7 participants) total **\$1.0K** per month.

DESERT HEALTHCARE DISTRICT								
OUTSTANDING GRANTS AND GRANT PAYMENT SCHEDULE								
November 30, 2022								
TWELVE MONTHS ENDING JUNE 30, 2023								
Grant ID Nos.	Name	Approved Grants - Prior Yrs	6/30/2022 Bal Fwd	Current Yr 2021-2022	Total Paid Prior Yrs July-June	Total Paid Current Yr July-June	Open BALANCE	
2014-MOU-BOD-11/21/13	Memo of Understanding CVAG CV Link Support	\$ 10,000,000	\$ 4,990,000		\$ -		\$ 4,990,000	
2021-1136-BOD-01-26-21	Ronald McDonald House Charities - Temporary Housing & Family Support Services - 1 Yr.	\$ 119,432	\$ 11,944		\$ 11,944		\$ -	
2021-1171-BOD-03-23-21	Blood Bank of San Bernardino/Riverside Counties - Bloodmobiles for Coachella Valley - 18 Months	\$ 150,000	\$ 15,000		\$ 15,000		\$ -	
2021-1266-BOD-04-27-21	Galilee Center - Our Lady of Guadalupe Shelter - 1 Yr.	\$ 150,000	\$ 15,000		\$ 15,000		\$ -	
2021-1277-BOD-04-27-21	Lift To Rise - United Lift Rental Assistance 2021 - 8 Months	\$ 300,000	\$ 30,000		\$ 30,000		\$ -	
2021-1280-BOD-05-25-21	Desert AIDS Project - DAP Health Expands Access to Healthcare - 1Yr.	\$ 100,000	\$ 10,000		\$ 10,000		\$ -	
2021-1296-BOD-11-23-21	Coachella Valley Volunteers In Medicine - Improving Access to Healthcare Services - 1 Yr.	\$ 154,094	\$ 84,752		\$ 69,342		\$ 15,410	
2021-1289-BOD-12-21-21	Desert Cancer Foundation - Patient Assistance Program - 1 Yr.	\$ 150,000	\$ 82,500		\$ 67,500		\$ 15,000	
2022-1301-BOD-01-25-22	UCR Regents - Community Based Interventions to Mitigate Psychological Trauma - 1 Yr.	\$ 113,514	\$ 62,433		\$ 51,081		\$ 11,352	
2022-1302-BOD-01-25-22	Vision To Learn - Palm Springs, Desert Sands, and Coachella Valley School Districts 1 Yr.	\$ 50,000	\$ 27,500		\$ 22,500		\$ 5,000	
2022-1303-BOD-01-25-22	CSU San Bernardino Palm Desert Campus Street Medicine Program - 1 Yr.	\$ 54,056	\$ 29,731		\$ 24,325		\$ 5,406	
2022-1306-BOD-02-22-22	Olive Crest Treatment Center - General Support for Mental Health Services - 1 Yr.	\$ 123,451	\$ 67,898		\$ 55,553		\$ 12,345	
2022-1311-BOD-04-26-22	Desert Arc - Healthcare for Adults with Disabilities Project Employment of Nurses - 1 Yr.	\$ 102,741	\$ 56,508		\$ 46,233		\$ 10,275	
2022-1313-BOD-04-26-22	Angel View - Improving Access to Primary and Specialty Care Services for Children With Disabilities 1 Yr.	\$ 76,790	\$ 42,235		\$ -		\$ 42,235	
2022-1314-BOD-05-24-22	Voices for Children - Court Appointed Special Advocate Program - 1 Yr.	\$ 60,000	\$ 60,000		\$ 27,000		\$ 33,000	
2022-1325-BOD-06-28-22	Vision Y Compromiso - CVEC Unrestricted Grant Funds - 2 Yrs.	\$ 150,000	\$ 150,000		\$ 33,750		\$ 116,250	
2022-1327-BOD-06-28-22	Youth Leadership Institute - Youth Voice in Mental Health - 2 Yrs.	\$ 50,000	\$ 50,000		\$ 11,250		\$ 38,750	
2022-1328-BOD-06-28-22	EI Sol - Expanding Access to Educational Resources for Promotoras - 2 Yrs.	\$ 150,000	\$ 150,000		\$ 33,750		\$ 116,250	
2022-1331-BOD-06-28-22	Pueblo Unido - Improving Access to Behavioral Health Education and Prevention Services - 2 Yrs.	\$ 50,000	\$ 50,000		\$ 11,250		\$ 38,750	
2022-0965-BOD-06-28-22	Desert Healthcare Foundation - Behavioral Health Initiative Expansion - 3 Yrs.	\$ 2,000,000	\$ 2,000,000		\$ 2,000,000		\$ -	
2022-22-15-BOD-06-28-22	Carry over of remaining Fiscal Year 2021/2022 Funds*	\$ 2,566,566	\$ 2,566,566		\$ 1,839,268		\$ 727,298	
2022-1324-BOD-07-26-22	Galilee Center - Our Lady of Guadalupe Shelter - 2 Yr.			\$ 100,000		\$ 22,500	\$ 77,500	
2022-1332-BOD-07-26-22	Alianza CV - Expanding and Advancing Outreach Through Increasing Capacity Development - 2 Yrs.			\$ 100,000		\$ 22,500	\$ 77,500	
2022-1329-BOD-09-27-22	DPMG - Mobile Medical Unit - 3 Yrs.			\$ 500,000		\$ 50,000	\$ 450,000	
2022-1350-BOD-09-27-22	JFK Memorial Foundation - Behavioral Health Awareness and Education Program - 1 Yr.			\$ 57,541		\$ 25,893	\$ 31,648	
2022-1355-BOD-09-27-22	Joslyn Center - The Joslyn Wellness Center - 1 Yr.			\$ 85,000		\$ 38,250	\$ 46,750	
2022-1361-BOD-09-27-22	DAP Health - DAP Health Monkeypox Virus Response - 1 Yr.			\$ 586,727		\$ -	\$ 586,727	
2022-1356-BOD-10-25-22	Blood Bank of San Bernardino/Riverside Counties - Coachella Valley Therapeutic Apheresis Program - 1 Yr.			\$ 140,000		\$ 63,000	\$ 77,000	
2022-1358-BOD-10-25-22	Foundation for Palm Springs Unified School District - School-Based Wellness Center Project - 1 yr.			\$ 110,000		\$ -	\$ 110,000	
2022-1362-BOD-10-25-22	Jewish Family Service of the Desert - Mental Health Counseling Services for Underserved - 2 yrs.			\$ 160,000		\$ 36,000	\$ 124,000	
TOTAL GRANTS		\$ 16,670,644	\$ 10,552,067	\$ 1,839,269	\$ 4,374,746	\$ 258,143	\$ 7,758,447	
Amts available/remaining for Grant/Programs - FY 2022-23:								
Amount budgeted 2022-2023			\$ 4,000,000			G/L Balance:	11/30/2022	
Amount granted through November 30, 2022:			\$ (1,839,269)			2131	\$ 4,238,446	
Mini Grants:	1321; 1322; 1323; 1364		\$ (20,000)			2281	\$ 3,520,000	
Financial Audits of Non-Profits; Organizational Assessments			\$ -					
Net adj - Grants not used: FY 21-22 Funds			\$ 2,566,566			Total	\$ 7,758,447	
Matching external grant contributions			\$ -				\$ 0	
Balance available for Grants/Programs			\$ 4,707,297					

* Value listed in Total Paid column reflects funds granted from carryover funds. Actual grant payments will be reflected under the respective grant.



October 26, 2022

Desert Healthcare District
Board of Directors
1140 N Indian Canyon Drive
Palm Springs, CA 92262

Dear District Board Members:

The attached capital expenditure requests are being included pursuant to Sections 3.5 and 15.5(a) of the Lease Agreement (as amended). Pursuant to the terms of the Lease we anticipate that each of the projects will have a net book value greater than \$1,000,000 (subject to CPI adjustments) upon the termination of the Lease. Based upon historical and projected CPI adjustments, the forecasted approval threshold at the termination of the lease is expected to be approximately \$2,400,000.

Given the anticipated net book value we are required to obtain your prior approval in order for each of these projects to be treated as a Termination Asset upon the expiration of the Lease. Upon the expiration or termination of the Lease, Section 15.5(a) provides that the District may repurchase these Termination Assets at the net book value. Please let us know if you approve these projects for purposes of Section 3.5 and Section 15.5(a) of the Lease.

Sincerely,

Michele Finney
Group CEO
Desert Care Network

Accepted and agreed to as of the date set forth above:

DESERT HEALTHCARE DISTRICT

By: _____
Name: _____
Title: _____

Capital Request: Cardiac Cath Lab #1 and Cardiac Cath Lab #3

Project Description:

This request is part of the planned replacement of both Cardiac Cath Labs, inclusive of Cardiac Cath Lab #1 and Cardiac Cath Lab #3. This request is for all major equipment products, minor equipment necessary for contingency operations, all associated construction, and professional fees.

Projected Construction Expense:

Total anticipated project expense of \$4,551,679

Cath Labs 1 & 3 Replacement	Total
Professional Fees	244,200
Permits	78,000
Construction	2,645,073
Equipment/Furniture	1,347,566
Tests and Inspections	65,000
Real Estate Administration	62,901
Capitalized Interest	108,939
Total Project Cost Estimate:	\$ 4,551,679

Project Rationale:

The existing General Electric Innova 3100 Cath Lab was installed more than fourteen years ago in 2008. Over the past few years, the Cardiac Cath lab has been experiencing significant service issues. Additionally, the existing older technology lacks the image resolution and small parts definition for complex cardiac procedures. The limitations of our existing Cardiac Cath Lab imaging systems has further resulted in limited access to cardiac catheterization services to the community. By upgrading the cath labs, we anticipate providing the community with state-of-the-art technology in order to enhance cardiac care delivery.

Project Process:

The equipment age, service history, and limitations in functionality have been reviewed with the DRMC Medical Staff and more specially all Interventional Cardiologists, who have recommended the best course of action to be replacement of Cardiac Cath Lab #1 & #3. The required Architectural and Engineering (A&E) plans have already been completed and are in final stages of approval with The California Department of Health Care Access and Information. Construction is expected to be completed in eleven (11) months of approval.

Anticipated Book Value at Termination of current DRMC Lease (May 2027): \$3,069,902 (est.)

Capital Request: El Mirador Cooling Tower

Project Description:

This request is part of the planned replacement of the cooling tower on the El Mirador Medical Office Building (“MOB”)

Projected Construction Expense:

Total anticipated project expense of \$3,366,889

El Mirador Cooling Tower	Total
Professional Fees	-
Permits	-
Construction	3,286,500
Equipment/Furniture	-
Tests and Inspections	-
Real Estate Administration	50,000
Capitalized Interest	30,389
Total Project Cost Estimate:	\$ 3,366,889

Project Rationale:

The existing cooling tower supports the cooling for the majority of the El Mirador Medical Office Building. The existing unit has recently had some failures that are not able to be repaired and which has provided interruption in cooling capabilities to the building. This uncertainty has impacted the entire building including the Cancer Center and the ambulatory surgery center.

Project Process:

For this project, we are utilizing the same mechanical contractor (Active Air Control) that completed a previous installation of a new chiller on the same roof at El Mirador. The project is complex and requires one of the largest cranes in Southern California to place the unit. Given their previous experience with the building, we have selected this contractor to complete installation and limit any risks associated with business interruption.

Anticipated Book Value at Termination of current DRMC Lease (May 2027): \$2,776,738 (est.)



TENET HEALTHCARE CORPORATION

Real Estate - Project Cost Estimate (PCE)

Facility: **Desert Regional Medical Center**
 Project: **Cath Labs 1 & 3 Replacement (DESIGN)**
 Project No.: **000-00-000**
 Prepared By: **MLA**
 Date: **9/10/2021**

Revision: 1
 Print Date: 9/10/2021 11:46
 Inflation Rate: 0.00%

CER Category	Budget
1 Professional Fees	\$178,400.00
2 Construction	\$0.00
3 Equipment/Furniture	\$0.00
4 Permits and Fees	\$78,000.00
5 Tests and Inspections	\$15,000.00
6 Real Estate Administration	\$10,000.00
7 Other Real Estate	\$0.00
8 Project Administration	\$0.00
9 Pre CER Expenditures (CIP)	\$0.00
10 Capitalized Interest	\$9,501.53
11 Land Purchase	\$0.00
12 Other (Non Real Estate)	\$0.00
TOTAL PROJECT COST ESTIMATE INCLUDING CAPITALIZED INTEREST	\$290,901.53

Project Manager's Comments:

This PCE is for the design to replace existing Cath Labs 1 & 3. The design for these projects will be expedited due to the current condition and reliability of the existing equipment. We will work with OSHPD to try and expedite the approval as well. Fees for the design and OSHPD approval are included in this PCE as well as initial testing that will be needed to complete the design. We will finalize construction pricing during the OSHPD review and issue a supplemental PCE.

Proposed Durations (Post Approval Process)

0. CER Approval Projected	9/17/2021
1. Drawings Submitted to City/State	10/14/2021
2. Agency Reviews Completed	4/15/2022
3. Construction Start	4/17/2022
4. Construction Completed	4/17/2022
5. Construction Occupancy Date	4/19/2022
PROJECT DURATION (From CER Approval)	7 Months



TENET HEALTHCARE CORPORATION
Construction and Design - Project Cost Estimate (PCE)

Facility: **Desert Regional Medical Center**
 Project: **Cath Labs 1 & 3 Replacement (DESIGN)**
 Project No.: **000-00-000**

rev. 1
 print date 9/10/2021 11:46

CER SETUP / DURATIONS / ASSUMPTIONS

Project Start Date:	9/17/2021	Duration	Start	Completion
Default Inflation Date:	9/10/2021	(Months)	Date	Date
Pre CER Study Phase:				
Program / Block Design		0.0	9/10/2021	9/10/2021
Cost Estimate		0.0	9/10/2021	9/10/2021
Approvals Phase:				
Internal (CER, CERC, etc.)		0.0	9/17/2021	9/17/2021
External (CON, Agency, etc.)		0.0	4/15/2022	4/15/2022
Architectural / Engineering Phase:				
Schematic Design		0.2	9/20/2021	9/27/2021
Design Development		0.2	9/28/2021	10/5/2021
Construction Documents		0.2	10/6/2021	10/13/2021
Agency Review Phase:				
City/County/State Review		6.0	10/14/2021	4/14/2022
City/County/State Corrections		0.0	4/15/2022	4/15/2022
Construction Phase:				
Bidding / Negotiation / Contract Execution		0.0	4/16/2022	4/16/2022
Construction Period		0.0	4/17/2022	4/17/2022
Commissioning (Testing / inspections)		0.0	4/18/2022	4/18/2022
Occupancy Date				4/19/2022

01. PROFESSIONAL FEES	01. Contract	02. Reimburs.	03. Changes	Sub-total
01. Architect	173,400.00	5,000.00	0.00	178,400.00
02. MEP Engineer	0.00	0.00	0.00	0.00
03. Structural Engineer	0.00	0.00	0.00	0.00
04. Civil Engineer	0.00	0.00	0.00	0.00
05. Telecommunications Planner	0.00	0.00	0.00	0.00
06. Equipment Planner	0.00	0.00	0.00	0.00
07. Interior Design	0.00	0.00	0.00	0.00
08. Landcape Designer	0.00	0.00	0.00	0.00
09. Healthcare Planner	0.00	0.00	0.00	0.00
10. Geotech Engineer	0.00	0.00	0.00	0.00
11. Signage Designer	0.00	0.00	0.00	0.00
12. Dietary Consultant	0.00	0.00	0.00	0.00
13. Transition Planner	0.00	0.00	0.00	0.00
14. Physicist/Shielding	0.00	0.00	0.00	0.00
Total Professional Fees	173,400.00	5,000.00	0.00	178,400.00



TENET HEALTHCARE CORPORATION
 Construction and Design - Project Cost Estimate (PCE)

Facility: **Desert Regional Medical Center**
 Project: **Cath Labs 1 & 3 Replacement (DESIGN)**
 Project No.: **000-00-000**

rev. 1
 print date 9/10/2021 11:46

02. CONSTRUCTION

01. General Contractor (Phase I)

Phase I Start: 4/17/2022 *Phase I Completion:* 4/17/2022

	qty.	unit	cost	total
01. New Hospital	0	Sq. Ft. @	0.00	0.00
02. Heavy Renovation	0	Sq. Ft. @	0.00	0.00
03. Light Renovation	0	Sq. Ft. @	0.00	0.00
04. Central Energy Plant	0	Sq. Ft. @	0.00	0.00
05. Parking Lot/Paving	1	Lump Sum	0.00	0.00
06. Miscellaneous Sitework	1	Lump Sum	0.00	0.00
07. Unusual Site Work (Wetlands/	1	Lump Sum	0.00	0.00
08. Unsuitable Soils	1	Lump Sum	0.00	0.00
09. Demolition of Existing Structu	1	Lump Sum	0.00	0.00
10. Temporary Utilities	1	Lump Sum	0.00	0.00
11. Inflation	0	0	0.00	0.00
12. Contingency	5.00%	%		0.00
Subtotal Phase I				0.00

02. General Contractor (Phase II)

Phase II Start: -- *Phase II Completion:* --

	qty.	unit	cost	
01. New Construction	0	Sq. Ft. @	0.00	0.00
02. Heavy Renovation	0	Sq. Ft. @	0.00	0.00
03. Light Renovation	0	Sq. Ft. @	0.00	0.00
04. Central Energy Plant	0	Sq. Ft. @	0.00	0.00
05. Parking Lot/Paving	1	Lump Sum	0.00	0.00
06. Miscellaneous Sitework	1	Lump Sum	0.00	0.00
07. Unusual Site Work (Wetlands/	1	Lump Sum	0.00	0.00
08. Unsuitable Soils	1	Lump Sum	0.00	0.00
09. Demolition of Existing Structu	1	Lump Sum	0.00	0.00
10. Temporary Utilities	1	Lump Sum	0.00	0.00
11. Inflation	0	0	0.00	0.00
12. Contingency	5.00%	%	0.00	0.00
Subtotal Phase II				\$0.00



TENET HEALTHCARE CORPORATION
Construction and Design - Project Cost Estimate (PCE)

Facility: **Desert Regional Medical Center**
Project: **Cath Labs 1 & 3 Replacement (DESIGN)**
Project No.: **000-00-000**

rev. 1
print date 9/10/2021 11:46

03. General Contractor (Phase III)

<i>Phase III Start.</i>		<i>Phase III Completion:</i>			
--		qty.	unit	--	
				cost	
01.	New Construction	0	Sq. Ft. @	0.00	0.00
02.	Heavy Renovation	0	Sq. Ft. @	0.00	0.00
03.	Light Renovation	0	Sq. Ft. @	0.00	0.00
04.	Central Energy Plant	0	Sq. Ft. @	0.00	0.00
05.	Parking Lot/Paving	1	Lump Sum	0.00	0.00
06.	Miscellaneous Sitework	1	Lump Sum	0.00	0.00
07.	Unusual Site Work (Wetlands/	1	Lump Sum	0.00	0.00
08.	Unsuitable Soils	1	Lump Sum	0.00	0.00
09.	Demolition of Existing Structu	1	Lump Sum	0.00	0.00
10.	Temporary Utilities	1	Lump Sum	0.00	0.00
11.	Inflation	0	0	0.00	0.00
12.	Contingency	5.00%	%	0.00	0.00
Subtotal Phase III					\$0.00

TOTAL CONSTRUCTION: 0.00

03. EQUIPMENT AND FURNITURE

01. Medical Equipment

01.	Cost	0.00	04.	Storage	0.75%	0.00	
02.	Tax	7.00%	0.00	05.	Install	0.25%	0.00
03.	Freight	3.00%	0.00	06.	Contingency	0.00%	0.00
Subtotal Equipment with Surcharges						0.00	

02. Dietary Equipment

01.	Furniture	0.00	04.	Storage	0.75%	0.00	
02.	Tax	7.00%	0.00	05.	Install	0.25%	0.00
03.	Freight	3.00%	0.00	06.	Contingency	0.00%	0.00
Subtotal Dietary Equipment						0.00	

03. Pneumatic Tube

01.	Equipment	0.00	04.	Storage	0.75%	0.00	
02.	Tax	7.00%	0.00	05.	Install	0.25%	0.00
03.	Freight	3.00%	0.00	06.	Contingency	0.00%	0.00
Subtotal Pneumatic Tube Equipment						0.00	



TENET HEALTHCARE CORPORATION
Construction and Design - Project Cost Estimate (PCE)

Facility: **Desert Regional Medical Center**
Project: **Cath Labs 1 & 3 Replacement (DESIGN)**
Project No.: **000-00-000**

rev. 1
print date 9/10/2021 11:46

04. Medical Communications / IT

01. IT Equipment	0.00	16. Radiology/PACS	0.00
02. Nurse Call	0.00	17. Laboratory	0.00
03. Intercom	0.00	18. Order Entry	0.00
04. Paging	0.00	19. Other	0.00
05. Televisions	0.00	20. Other	0.00
06. Security System	0.00	24. Other	0.00
07. Central Dictation	0.00	25. Tax	0.00
08. Infant Abduction	0.00	26. Freight	0.00
12. Access Control	0.00	27. Storage	0.00
13. Cabling Allowance	0.00	28. Installation	0.00
14. Computers/Printers	0.00	29. Contingency	0.00
15. Patient Accounting	0.00		

Subtotal Medical Comm. / IT **0.00**

05. Furnishings

01. Furniture	0.00	08. Other	0.00
02. Artwork	0.00	09. Tax	0.00
03. Cubicle Curtains	0.00	10. Freight	0.00
04. Window Treatments	0.00	11. Storage	0.00
05. Interior Signage	0.00	12. Installation	0.00
06. Other	0.00	13. Contingency	0.00
07. Other	0.00		

Subtotal Furnishings **0.00**

06. Exterior Signage

0.00

04. Permits and Fees

01. Local Plan Review/Building P	0.00	06. Water Meter Hook-up I	0.00
02. State Plan Review/Inspections	78,000.00	07. Electrical Hook-up Fee	0.00
03. Development Fee	0.00	08. Storm Drainage Fee	0.00
04. Impact Fees	0.00	09. School Tax	0.00
05. Sewer Hook-up Fee	0.00	10. Heliport Application Fe	0.00

Subtotal Permits and Fees **78,000.00**

05. Tests and Inspections

01. Geotechnical	0.00	05. Threshold Inspector/Ins	0.00
02. Environmental Survey / Phase	0.00	06. Commissioning Consul	0.00
03. Hazardous Materials Survey/I	0.00	07. Construction Testing	15,000.00
04. Traffic Study	0.00		

Subtotal Tests and Inspections **15,000.00**



TENET HEALTHCARE CORPORATION
Construction and Design - Project Cost Estimate (PCE)

Facility: **Desert Regional Medical Center**
Project: **Cath Labs 1 & 3 Replacement (DESIGN)**
Project No.: **000-00-000**

rev. 1
print date 9/10/2021 11:46

06. Real Estate Administration

01.	Construction Administration	10,000.00
02.	Project Manager	0.00
03.	Other	0.00
Subtotal Construction Administration		10,000.00

07. Other Real Estate

01.	Travel and Expense Reimbursement	0.00
02.	Study	0.00
03.	Other	0.00
Subtotal Administration Other		0.00

08. Project Administration

01.	Facility S W B	0.00
02.	Facility Other	0.00
03.	Division S W B	0.00
04.	Legal / Certificate of Need	0.00
05.	Other	0.00
Subtotal Project Administration		0.00

09. Pre CER Expenditures (CIP)

01.	Previously Expended / CIP	0.00
02.	Pre-Opening Costs	0.00
03.	Other	0.00
Subtotal Pre CER Expenditures		0.00

10. Capitalized Interest

\$9,501.53

11. Land Purchase

01.	Site Study	0.00
02.	Land Option 1	0.00
03.	Land Option 2	0.00
04.	Land Option 3	0.00
05.	Land Purchase 1	0.00
06.	Land Purchase 2	0.00
07.	Land Purchase 3	0.00
Subtotal Land Purchase		0.00

12. Other (Non Real Estate)

01.	--	0.00
02.	--	0.00
03.	--	0.00
04.	--	0.00
Subtotal Other Substituted Funds		0.00



PREST | VUKSIC | GREENWOOD
ARCHITECTS • INTERIORS

September 6, 2021

Mr. Mark Atteberry
Desert Regional Medical Center
1150 North Indian Canyon Drive
Palm Springs, CA 92262

Re: **Proposal for Architectural Services**
Desert Regional Medical Center
CATH Lab #1 – Equipment Replacement

PVG Project # 221142

Dear Mark,

The following is Prest Vuksic Greenwood Architects' proposal for Architectural and Consulting Engineering Services for the above-referenced project located at Desert Regional Medical Center, 1150 North Indian Canyon Drive, Palm Springs, CA. The Master Agreement between Tenet HealthSystem Desert, Inc. (CA) dba Desert Regional Medical Center and Prest Vuksic Architects, Inc. dated August 28, 2016 will govern our relationship.

1.0 Project Description

1.1 Replacement of an existing CATH Lab #1 Imaging System within room SU-69 with new equipment (Vendor to be determined)

2.0 Scope of Services

2.1 Provide architectural, structural, mechanical and electrical drawings for an OSHPD plan review submittal & approval.

- Structural Engineer – CHG, Brad Hawn
- Mechanical Engineer – RTM – Marc Anderson
- Electrical Engineer – AG Design – Adam Sloan

2.2 Construction Documents will be provided within an expedited timeframe as requested by Owner. The submittal timeframe will be predicated upon receipt and coordination with the equipment vendor site specific drawings. Once received, construction documents will be submitted to OSHPD within 3 weeks.

2.3 Process the project through the required OSHPD review process.

2.4 Provide Construction Administration Services (4 Month Expedited Schedule)

2.5 Submit verified reports of construction as required.

2.6 Fire sprinkler, physicist, fire alarm and any equipment design, if required, will be by others and coordinated by the Architect.

44530 SAN PABLO AVE SUITE 200 PALM DESERT CA 92260 T • 760 779 5393

3.0 Assumptions/Exclusions

- 3.1 Hospital will provide TAB reports & Electrical load readings as required.
- 3.2 Hospital to provide Physicist report
- 3.3 Project may be accomplished without major Structural and Electrical system upgrades.
- 3.4 It is assumed that the selected vendor equipment will work within the existing Cath Lab #1 boundary and the project will not require any room expansion.
- 3.5 Fire Alarm, Fire Sprinkler will be a Differed Submittal and coordinated by the Architect.
- 3.6 Cath Lab #3 schedule will begin upon submittal of Cath Lab #1 into OSHPD
- 3.7 Vendor drawings will be provided for all equipment.
- 3.8 It is assumed that the equipment replacement will be one for one and no added equipment is being proposed for this project.

4.0 Additional Services

- 4.1 Any additional work required due to unforeseen conditions.
- 4.2 Bidding & Negotiation
- 4.3 Any revisions to approved documents.
- 4.4 Additional services will be provided on an hourly basis at the rates listed below.
- 4.5 Mobile Trailer to supplement Cath Lab #1
- 4.6 If construction exceeds 4 month schedule, Owner / Architect can discuss additional services for Construction Administration Services.

5.0 Proposed Fee for Architectural Services

- 5.1 Prest Vuksic Greenwood Architects will provide the services described under Section 2.0 through 2.6 above for a fixed fee of **One Hundred Twenty Four Thousand Dollars (\$124,000)**.

- Architectural: \$ 33,500 (Through OSHPD Approval)
- Consulting Engineers: \$ 57,500 (Through OSHPD Approval)
- Construction Administration \$ 33,000 (Including Consultants) (Based on 4 month expedited schedule)

- 5.2 Reimbursable expenses are included in the compensation for Architectural Services and include expenses incurred by Prest Vuksic Greenwood Architects and our employees and consultants directly related to the project as identified in the following clauses. We estimate these charges not to exceed **Five Hundred Dollars (\$500.00)**.

5.2.1 OSHPD Building Permit Fee is not included. If paid by PVG, it will be billed as a reimbursable.

5.2.2 Mileage in connection with the Project out of the Coachella Valley.

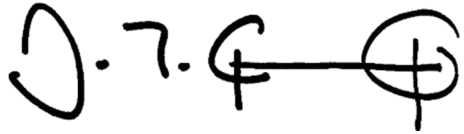
5.2.3 Reproductions, plots, standard form documents, postage, handling and delivery of instruments of service.

Mark, the above fee represents our understanding of the requested services as this time. Please review this proposal and call should you have any questions or require additional information. If this proposal meets with your approval, please sign and return to me at your earliest convenience.

Sincerely,

Prest Vuksic Greenwood Architects, Inc.

Desert Regional Medical Center

A handwritten signature in black ink, appearing to read "J. G. F." followed by a circled cross symbol.

John Greenwood
Principal

Approved

Date



PREST | VUKSIC | GREENWOOD
ARCHITECTS • INTERIORS

September 6, 2021

Mr. Mark Atteberry
Desert Regional Medical Center
1150 North Indian Canyon Drive
Palm Springs, CA 92262

Re: **Proposal for Architectural Services**
Desert Regional Medical Center
CATH Lab #3 – Equipment Replacement

PVG Project # 221143

Dear Mark,

The following is Prest Vuksic Greenwood Architects' proposal for Architectural and Consulting Engineering Services for the above-referenced project located at Desert Regional Medical Center, 1150 North Indian Canyon Drive, Palm Springs, CA. The Master Agreement between Tenet HealthSystem Desert, Inc. (CA) dba Desert Regional Medical Center and Prest Vuksic Architects, Inc. dated August 28, 2016 will govern our relationship.

1.0 Project Description

1.1 Replacement of an existing CATH Lab #3 Imaging System within room T1150 with new equipment (Vendor to be determined)

2.0 Scope of Services

2.1 Provide architectural, structural, mechanical and electrical drawings for an OSHPD plan review submittal & approval.

- Structural Engineer – CHG, Brad Hawn
- Mechanical Engineer – RTM – Marc Anderson
- Electrical Engineer – AG Design – Adam Sloan

2.2 Construction Documents will be provided within an expedited timeframe as requested by Owner. The submittal timeframe will be predicated upon receipt and coordination with the equipment vendor site specific drawings. Once received, construction documents will be submitted to OSHPD within 3 weeks.

2.3 Process the project through the required OSHPD review process.

2.4 Provide Construction Administration Services (4 Month Expedited Schedule)

2.5 Submit verified reports of construction as required.

2.6 Fire sprinkler, physicist, fire alarm and any equipment design, if required, will be by others and coordinated by the Architect.

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3.0 Assumptions/Exclusions

- 3.1 Hospital will provide TAB reports & Electrical load readings as required.
- 3.2 Hospital to provide Physicist report
- 3.3 Project may be accomplished without major Structural and Electrical system upgrades.
- 3.4 It is assumed that the selected vendor equipment will work within the existing Cath Lab #3 boundary and the project will not require any room expansion.
- 3.5 Fire Alarm, Fire Sprinkler will be a Differed Submittal and coordinated by the Architect.
- 3.6 Vendor drawings will be provided for all equipment.
- 3.7 It is assumed that the equipment replacement will be one for one and no added equipment is being proposed for this project.

4.0 Additional Services

- 4.1 Any additional work required due to unforeseen conditions.
- 4.2 Bidding & Negotiation
- 4.3 Any revisions to approved documents.
- 4.4 Additional services will be provided on an hourly basis at the rates listed below.
- 4.5 Mobile Trailer to supplement Cath Lab #3
- 4.6 If construction exceeds 4 month schedule, Owner / Architect can discuss additional services for Construction Administration Services.

5.0 Proposed Fee for Architectural Services

- 5.1 Prest Vuksic Greenwood Architects will provide the services described under Section 2.0 through 2.6 above for a fixed fee of **One Hundred Twelve Thousand Two Hundred Dollars (\$112,200)**.

- Architectural: \$ 29,500 (Through OSHPD Approval)
- Consulting Engineers: \$ 52,900 (Through OSHPD Approval)
- Construction Administration \$ 29,800 (Including Consultants) (Based on 4 month expedited schedule)

- 5.2 Reimbursable expenses are included in the compensation for Architectural Services and include expenses incurred by Prest Vuksic Greenwood Architects and our employees and consultants directly related to the project as identified in the following clauses. We estimate these charges not to exceed **Five Hundred Dollars (\$500.00)**.

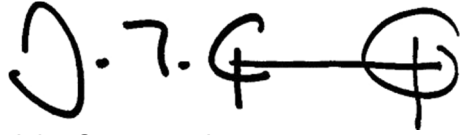
- 5.2.1 OSHPD Building Permit Fee is not included. If paid by PVG, it will be billed as a reimbursable.
- 5.2.2 Mileage in connection with the Project out of the Coachella Valley.
- 5.2.3 Reproductions, plots, standard form documents, postage, handling and delivery of instruments of service.

Mark, the above fee represents our understanding of the requested services as this time. Please review this proposal and call should you have any questions or require additional information. If this proposal meets with your approval, please sign and return to me at your earliest convenience.

Sincerely,

Prest Vuksic Greenwood Architects, Inc.

Desert Regional Medical Center

A handwritten signature in black ink, appearing to read "J. G. F." followed by a stylized circular mark with a vertical line through it.

John Greenwood
Principal

Approved

Date



TENET HEALTHCARE CORPORATION

Real Estate - Project Cost Estimate (PCE)

Facility: **Desert Regional Medical Center**
 Project: **Cath Labs 1 & 3 Replacement (Supplemental)**
 Project No.: **694-21-210-1**
 Prepared By: **MLA**
 Date: **9/13/2022**

Revision: 1
 Print Date: 9/13/2022 13:41
 Inflation Rate: 0.00%

CER Category	Budget
1 Professional Fees	\$65,800.00
2 Construction	\$2,645,073.20
3 Equipment/Furniture	\$374,192.77
4 Permits and Fees	\$0.00
5 Tests and Inspections	\$50,000.00
6 Real Estate Administration	\$52,901.46
7 Other Real Estate	\$0.00
8 Project Administration	\$0.00
9 Pre CER Expenditures (CIP)	\$0.00
10 Capitalized Interest	\$99,437.27
11 Land Purchase	\$0.00
12 Other (Non Real Estate)	\$0.00
TOTAL PROJECT COST ESTIMATE INCLUDING CAPITALIZED INTEREST	\$3,287,404.70

Project Manager's Comments:

This Supplemental PCE is for the construction to replace existing Cath Lab 1. Construction costs have been provided by Tiller Constructors based on drawings provided by PVG Architects. This PCE also includes additional equipment from Steris (lights) and ACIST (Injectors). The quotes are attached.

Proposed Durations (Post Approval Process)

0. CER Approval Projected	9/22/2022
1. Drawings Submitted to City/State	5/3/2022
2. Agency Reviews Completed	11/2/2022
3. Construction Start	11/2/2022
4. Construction Completed	8/30/2023
5. Construction Occupancy Date	9/1/2023
PROJECT DURATION (From CER Approval)	11 Months



TENET HEALTHCARE CORPORATION
Construction and Design - Project Cost Estimate (PCE)

Facility: **Desert Regional Medical Center**
 Project: **Cath Labs 1 & 3 Replacement (Supplemental)**
 Project No.: **694-21-210-1**

rev. 1
 print date 9/13/2022 13:41

CER SETUP / DURATIONS / ASSUMPTIONS

Project Start Date:	9/22/2022	Duration	Start	Completion
Default Inflation Date:	8/24/2022	(Months)	Date	Date
Pre CER Study Phase:				
Program / Block Design		0.0	8/24/2022	8/24/2022
Cost Estimate		0.0	8/24/2022	8/24/2022
Approvals Phase:				
Internal (CER, CERC, etc.)		0.0	9/22/2022	9/22/2022
External (CON, Agency, etc.)		0.0	11/2/2022	11/2/2022
Architectural / Engineering Phase:				
Schematic Design		3.3	11/1/2022	2/8/2023
Design Development		3.3	2/9/2023	5/19/2023
Construction Documents		3.3	5/20/2023	8/27/2023
Agency Review Phase:				
City/County/State Review		6.0	5/3/2022	11/1/2022
City/County/State Corrections		0.0	11/2/2022	11/2/2022
Construction Phase:				
Bidding / Negotiation / Contract Execution		0.0	11/1/2022	11/1/2022
Construction Period		9.9	11/2/2022	8/30/2023
Commissioning (Testing / inspections)		0.0	8/31/2023	8/31/2023
Occupancy Date				9/1/2023

01. PROFESSIONAL FEES	01. Contract	02. Reimburs.	03. Changes	Sub-total
01. Architect	62,800.00	0.00	0.00	62,800.00
02. MEP Engineer	0.00	0.00	0.00	0.00
03. Structural Engineer	0.00	0.00	0.00	0.00
04. Civil Engineer	0.00	0.00	0.00	0.00
05. Telecommunications Planner	0.00	0.00	0.00	0.00
06. Equipment Planner	0.00	0.00	0.00	0.00
07. Interior Design	0.00	0.00	0.00	0.00
08. Landcape Designer	0.00	0.00	0.00	0.00
09. Healthcare Planner	0.00	0.00	0.00	0.00
10. Geotech Engineer	0.00	0.00	0.00	0.00
11. Signage Designer	0.00	0.00	0.00	0.00
12. Dietary Consultant	0.00	0.00	0.00	0.00
13. Transition Planner	0.00	0.00	0.00	0.00
14. Physicist/Shielding	3,000.00	0.00	0.00	3,000.00
Total Professional Fees	65,800.00	0.00	0.00	65,800.00



TENET HEALTHCARE CORPORATION
 Construction and Design - Project Cost Estimate (PCE)

Facility: **Desert Regional Medical Center**
 Project: **Cath Labs 1 & 3 Replacement (Supplemental)**
 Project No.: **694-21-210-1**

rev. 1
 print date 9/13/2022 13:41

02. CONSTRUCTION

01. General Contractor (Phase I)

Phase I Start: 11/2/2022

Phase I Completion: 8/30/2023

	qty.	unit	cost	total
01. New Hospital	0	Sq. Ft. @	0.00	0.00
02. Heavy Renovation	1	Lump Sum	2,404,612.00	2,404,612.00
03. Light Renovation	0	Sq. Ft. @	0.00	0.00
04. Central Energy Plant	0	Sq. Ft. @	0.00	0.00
05. Parking Lot/Paving	1	Lump Sum	0.00	0.00
06. Miscellaneous Sitework	1	Lump Sum	0.00	0.00
07. Unusual Site Work (Wetlands/	1	Lump Sum	0.00	0.00
08. Unsuitable Soils	1	Lump Sum	0.00	0.00
09. Demolition of Existing Structu	1	Lump Sum	0.00	0.00
10. Temporary Utilities	1	Lump Sum	0.00	0.00
11. Inflation	0	0	0.00	0.00
12. Contingency	10.00%	%		240,461.20
Subtotal Phase I				2,645,073.20

02. General Contractor (Phase II)

Phase II Start: --

Phase II Completion: --

	qty.	unit	cost	
01. New Construction	0	Sq. Ft. @	0.00	0.00
02. Heavy Renovation	0	Sq. Ft. @	0.00	0.00
03. Light Renovation	0	Sq. Ft. @	0.00	0.00
04. Central Energy Plant	0	Sq. Ft. @	0.00	0.00
05. Parking Lot/Paving	1	Lump Sum	0.00	0.00
06. Miscellaneous Sitework	1	Lump Sum	0.00	0.00
07. Unusual Site Work (Wetlands/	1	Lump Sum	0.00	0.00
08. Unsuitable Soils	1	Lump Sum	0.00	0.00
09. Demolition of Existing Structu	1	Lump Sum	0.00	0.00
10. Temporary Utilities	1	Lump Sum	0.00	0.00
11. Inflation	0	0	0.00	0.00
12. Contingency	10.00%	%	0.00	0.00
Subtotal Phase II				\$0.00



TENET HEALTHCARE CORPORATION
 Construction and Design - Project Cost Estimate (PCE)

Facility: **Desert Regional Medical Center**
 Project: **Cath Labs 1 & 3 Replacement (Supplemental)**
 Project No.: **694-21-210-1**

rev. 1
 print date 9/13/2022 13:41

03. General Contractor (Phase III)

	<i>Phase III Start</i>	--	<i>Phase III Completion:</i>	--	
			qty.	unit	cost
01.	New Construction		0	Sq. Ft. @	0.00
02.	Heavy Renovation		0	Sq. Ft. @	0.00
03.	Light Renovation		0	Sq. Ft. @	0.00
04.	Central Energy Plant		0	Sq. Ft. @	0.00
05.	Parking Lot/Paving		1	Lump Sum	0.00
06.	Miscellaneous Sitework		1	Lump Sum	0.00
07.	Unusual Site Work (Wetlands/		1	Lump Sum	0.00
08.	Unsuitable Soils		1	Lump Sum	0.00
09.	Demolition of Existing Structu		1	Lump Sum	0.00
10.	Temporary Utilities		1	Lump Sum	0.00
11.	Inflation		0	0	0.00
12.	Contingency		10.00%	%	0.00
Subtotal Phase III					\$0.00

TOTAL CONSTRUCTION: 2,645,073.20

03. EQUIPMENT AND FURNITURE

01. Medical Equipment

01.	Cost		329,131.76	04.	Storage	0.00%	0.00
02.	Tax	9.25%	30,444.69	05.	Install	0.00%	0.00
03.	Freight	1.00%	3,291.32	06.	Contingency	0.00%	0.00
Subtotal Equipment with Surcharges							362,867.77

02. Dietary Equipment

01.	Furniture		0.00	04.	Storage	0.75%	0.00
02.	Tax	9.25%	0.00	05.	Install	0.25%	0.00
03.	Freight	3.00%	0.00	06.	Contingency	0.00%	0.00
Subtotal Dietary Equipment							0.00

03. Pneumatic Tube

01.	Equipment		0.00	04.	Storage	0.75%	0.00
02.	Tax	9.25%	0.00	05.	Install	0.25%	0.00
03.	Freight	3.00%	0.00	06.	Contingency	0.00%	0.00
Subtotal Pneumatic Tube Equipment							0.00



TENET HEALTHCARE CORPORATION
 Construction and Design - Project Cost Estimate (PCE)

Facility: **Desert Regional Medical Center**
 Project: **Cath Labs 1 & 3 Replacement (Supplemental)**
 Project No.: **694-21-210-1**

rev. 1
 print date 9/13/2022 13:41

04. Medical Communications / IT

01.	IT Equipment	0.00	16.	Radiology/PACS	0.00
02.	Nurse Call	0.00	17.	Laboratory	0.00
03.	Intercom	0.00	18.	Order Entry	0.00
04.	Paging	0.00	19.	Other	0.00
05.	Televisions	0.00	20.	Other	0.00
06.	Security System	0.00	24.	Other	0.00
07.	Central Dictation	0.00	25.	Tax	925.00
08.	Infant Abduction	0.00	26.	Freight	300.00
12.	Access Control	0.00	27.	Storage	75.00
13.	Cabling Allowance	10,000.00	28.	Installation	25.00
14.	Computers/Printers	0.00	29.	Contingency	0.00
15.	Patient Accounting	0.00			
Subtotal Medical Comm. / IT					11,325.00

05. Furnishings

01.	Furniture	0.00	08.	Other	0.00
02.	Artwork	0.00	09.	Tax	0.00
03.	Cubicle Curtains	0.00	10.	Freight	0.00
04.	Window Treatments	0.00	11.	Storage	0.00
05.	Interior Signage	0.00	12.	Installation	0.00
06.	Other	0.00	13.	Contingency	0.00
07.	Other	0.00			
Subtotal Furnishings					0.00

06. Exterior Signage

0.00

04. Permits and Fees

01.	Local Plan Review/Building Per	0.00	06.	Water Meter Hook-up F	0.00
02.	State Plan Review/Inspections	0.00	07.	Electrical Hook-up Fee	0.00
03.	Development Fee	0.00	08.	Storm Drainage Fee	0.00
04.	Impact Fees	0.00	09.	School Tax	0.00
05.	Sewer Hook-up Fee	0.00	10.	Heliport Application Fe	0.00
Subtotal Permits and Fees					0.00

05. Tests and Inspections

01.	Geotechnical	0.00	05.	Threshold Inspector/Ins	50,000.00
02.	Environmental Survey / Phase	0.00	06.	Commissioning Consult	0.00
03.	Hazardous Materials Survey/T	0.00	07.	Construction Testing	0.00
04.	Traffic Study	0.00			
Subtotal Tests and Inspections					50,000.00



TENET HEALTHCARE CORPORATION
Construction and Design - Project Cost Estimate (PCE)

Facility: **Desert Regional Medical Center**
Project: **Cath Labs 1 & 3 Replacement (Supplemental)**
Project No.: **694-21-210-1**

rev. 1
print date 9/13/2022 13:41

06. Real Estate Administration

01.	Construction Administration	52,901.46
02.	Project Manager	0.00
03.	Other	0.00
Subtotal Construction Administration		52,901.46

07. Other Real Estate

01.	Travel and Expense Reimbursement	0.00
02.	Study	0.00
03.	Other	0.00
Subtotal Administration Other		0.00

08. Project Administration

01.	Facility S W B	0.00
02.	Facility Other	0.00
03.	Division S W B	0.00
04.	Legal / Certificate of Need	0.00
05.	Other	0.00
Subtotal Project Administration		0.00

09. Pre CER Expenditures (CIP)

01.	Previously Expended / CIP	0.00
02.	Pre-Opening Costs	0.00
03.	Other	0.00
Subtotal Pre CER Expenditures		0.00

10. Capitalized Interest

\$99,437.27

11. Land Purchase

01.	Site Study	0.00
02.	Land Option 1	0.00
03.	Land Option 2	0.00
04.	Land Option 3	0.00
05.	Land Purchase 1	0.00
06.	Land Purchase 2	0.00
07.	Land Purchase 3	0.00
Subtotal Land Purchase		0.00

12. Other (Non Real Estate)

01.	--	0.00
02.	--	0.00
03.	--	0.00
04.	--	0.00
Subtotal Other Substituted Funds		0.00



TENET HEALTHCARE CORPORATION

Real Estate - Project Cost Estimate (PCE)

Facility: **Desert Regional Medical Center (El Mirador)**
 Project: **Cooling Tower Replacement (Supplemental #1)**
 Project No.: **401-21-961-1**
 Prepared By: **MLA**
 Date: **9/8/2022**

Revision: 1
 Print Date: 9/8/2022 15:35
 Inflation Rate: 0.00%

CER Category	Budget
1 Professional Fees	\$0.00
2 Construction	\$3,286,500.00
3 Equipment/Furniture	\$0.00
4 Permits and Fees	\$0.00
5 Tests and Inspections	\$0.00
6 Real Estate Administration	\$50,000.00
7 Other Real Estate	\$0.00
8 Project Administration	\$0.00
9 Pre CER Expenditures (CIP)	\$0.00
10 Capitalized Interest	\$30,389.22
11 Land Purchase	\$0.00
12 Other (Non Real Estate)	\$0.00
TOTAL PROJECT COST ESTIMATE INCLUDING CAPITALIZED INTEREST	\$3,366,889.22

Project Manager's Comments:

This Supplemental PCE is for the replacement of the cooling tower serving El Mirador Medical Plaza. Construction costs have been provided by Active Air Control.

Proposed Durations (Post Approval Process)		
0. CER Approval Projected		9/19/2022
1. Drawings Submitted to City/State		9/19/2022
2. Agency Reviews Completed		11/1/2022
3. Construction Start		1/31/2023
4. Construction Completed		3/28/2023
5. Construction Occupancy Date		3/30/2023
PROJECT DURATION (From CER Approval)	6	Months



TENET HEALTHCARE CORPORATION
Construction and Design - Project Cost Estimate (PCE)

Facility: **Desert Regional Medical Center (El Mirador)**
 Project: **Cooling Tower Replacement (Supplemental #1)**
 Project No.: **401-21-961-1**

rev. 1
 print date 9/8/2022 15:35

CER SETUP / DURATIONS / ASSUMPTIONS

Project Start Date:	9/19/2022	Duration	Start	Completion
Default Inflation Date:	10/21/2021	(Months)	Date	Date
Pre CER Study Phase:				
Program / Block Design		0.0	10/21/2021	10/21/2021
Cost Estimate		0.0	10/21/2021	10/21/2021
Approvals Phase:				
Internal (CER, CERC, etc.)		0.0	9/19/2022	9/19/2022
External (CON, Agency, etc.)		0.0	11/1/2022	11/1/2022
Architectural / Engineering Phase:				
Schematic Design		0.5	1/30/2023	2/13/2023
Design Development		0.5	2/14/2023	2/28/2023
Construction Documents		0.9	3/1/2023	3/29/2023
Agency Review Phase:				
City/County/State Review		1.4	9/19/2022	10/31/2022
City/County/State Corrections		0.0	11/1/2022	11/1/2022
Construction Phase:				
Bidding / Negotiation / Contract Execution		0.0	1/30/2023	1/30/2023
Construction Period		1.8	1/31/2023	3/28/2023
Commissioning (Testing / inspections)		0.0	3/29/2023	3/29/2023
Occupancy Date				3/30/2023

01. PROFESSIONAL FEES	01. Contract	02. Reimburs.	03. Changes	Sub-total
01. Architect	0.00	0.00	0.00	0.00
02. MEP Engineer	0.00	0.00	0.00	0.00
03. Structural Engineer	0.00	0.00	0.00	0.00
04. Civil Engineer	0.00	0.00	0.00	0.00
05. Telecommunications Planner	0.00	0.00	0.00	0.00
06. Equipment Planner	0.00	0.00	0.00	0.00
07. Interior Design	0.00	0.00	0.00	0.00
08. Landcape Designer	0.00	0.00	0.00	0.00
09. Healthcare Planner	0.00	0.00	0.00	0.00
10. Geotech Engineer	0.00	0.00	0.00	0.00
11. Signage Designer	0.00	0.00	0.00	0.00
12. Dietary Consultant	0.00	0.00	0.00	0.00
13. Transition Planner	0.00	0.00	0.00	0.00
14. Physicist/Shielding	0.00	0.00	0.00	0.00
Total Professional Fees	0.00	0.00	0.00	0.00



TENET HEALTHCARE CORPORATION
 Construction and Design - Project Cost Estimate (PCE)

Facility: **Desert Regional Medical Center (El Mirador)**
 Project: **Cooling Tower Replacement (Supplemental #1)**
 Project No.: **401-21-961-1**

rev. 1
 print date 9/8/2022 15:35

02. CONSTRUCTION

01. General Contractor (Phase I)

Phase I Start: 1/31/2023

Phase I Completion: 3/28/2023

	qty.	unit	cost	total
01. New Hospital	0	Sq. Ft. @	0.00	0.00
02. Heavy Renovation	0	Sq. Ft. @	0.00	0.00
03. Light Renovation	0	Sq. Ft. @	0.00	0.00
04. Central Energy Plant	1	Lump Sum	3,130,000.00	3,130,000.00
05. Parking Lot/Paving	1	Lump Sum	0.00	0.00
06. Miscellaneous Sitework	1	Lump Sum	0.00	0.00
07. Unusual Site Work (Wetlands/	1	Lump Sum	0.00	0.00
08. Unsuitable Soils	1	Lump Sum	0.00	0.00
09. Demolition of Existing Structu	1	Lump Sum	0.00	0.00
10. Temporary Utilities	1	Lump Sum	0.00	0.00
11. Inflation	0	0	0.00	0.00
12. Contingency	5.00%	%		156,500.00
Subtotal Phase I				3,286,500.00

02. General Contractor (Phase II)

Phase II Start: --

Phase II Completion: --

	qty.	unit	cost	
01. New Construction	0	Sq. Ft. @	0.00	0.00
02. Heavy Renovation	0	Sq. Ft. @	0.00	0.00
03. Light Renovation	0	Sq. Ft. @	0.00	0.00
04. Central Energy Plant	0	Sq. Ft. @	0.00	0.00
05. Parking Lot/Paving	1	Lump Sum	0.00	0.00
06. Miscellaneous Sitework	1	Lump Sum	0.00	0.00
07. Unusual Site Work (Wetlands/	1	Lump Sum	0.00	0.00
08. Unsuitable Soils	1	Lump Sum	0.00	0.00
09. Demolition of Existing Structu	1	Lump Sum	0.00	0.00
10. Temporary Utilities	1	Lump Sum	0.00	0.00
11. Inflation	0	0	0.00	0.00
12. Contingency	5.00%	%	0.00	0.00
Subtotal Phase II				\$0.00



TENET HEALTHCARE CORPORATION
 Construction and Design - Project Cost Estimate (PCE)

Facility: **Desert Regional Medical Center (El Mirador)**
 Project: **Cooling Tower Replacement (Supplemental #1)**
 Project No.: **401-21-961-1**

rev. 1
 print date 9/8/2022 15:35

03. General Contractor (Phase III)

	<i>Phase III Start</i> --		<i>Phase III Completion:</i>	--	
		qty.	unit	cost	
01. New Construction		0	Sq. Ft. @	0.00	0.00
02. Heavy Renovation		0	Sq. Ft. @	0.00	0.00
03. Light Renovation		0	Sq. Ft. @	0.00	0.00
04. Central Energy Plant		0	Sq. Ft. @	0.00	0.00
05. Parking Lot/Paving		1	Lump Sum	0.00	0.00
06. Miscellaneous Sitework		1	Lump Sum	0.00	0.00
07. Unusual Site Work (Wetlands/		1	Lump Sum	0.00	0.00
08. Unsuitable Soils		1	Lump Sum	0.00	0.00
09. Demolition of Existing Structu		1	Lump Sum	0.00	0.00
10. Temporary Utilities		1	Lump Sum	0.00	0.00
11. Inflation		0	0	0.00	0.00
12. Contingency		5.00%	%	0.00	0.00
Subtotal Phase III					\$0.00

TOTAL CONSTRUCTION: 3,286,500.00

03. EQUIPMENT AND FURNITURE

01. Medical Equipment

01. Cost		0.00		04. Storage	0.75%	0.00
02. Tax	7.00%	0.00		05. Install	0.25%	0.00
03. Freight	3.00%	0.00		06. Contingency	0.00%	0.00
Subtotal Equipment with Surcharges						0.00

02. Dietary Equipment

01. Furniture		0.00		04. Storage	0.75%	0.00
02. Tax	7.00%	0.00		05. Install	0.25%	0.00
03. Freight	3.00%	0.00		06. Contingency	0.00%	0.00
Subtotal Dietary Equipment						0.00

03. Pneumatic Tube

01. Equipment		0.00		04. Storage	0.75%	0.00
02. Tax	7.00%	0.00		05. Install	0.25%	0.00
03. Freight	3.00%	0.00		06. Contingency	0.00%	0.00
Subtotal Pneumatic Tube Equipment						0.00



TENET HEALTHCARE CORPORATION
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rev. 1
 print date 9/8/2022 15:35

04. Medical Communications / IT

01.	IT Equipment	0.00		16.	Radiology/PACS	0.00
02.	Nurse Call	0.00		17.	Laboratory	0.00
03.	Intercom	0.00		18.	Order Entry	0.00
04.	Paging	0.00		19.	Other	0.00
05.	Televisions	0.00		20.	Other	0.00
06.	Security System	0.00		24.	Other	0.00
07.	Central Dictation	0.00		25.	Tax	0.00
08.	Infant Abduction	0.00		26.	Freight	0.00
12.	Access Control	0.00		27.	Storage	0.00
13.	Cabling Allowance	0.00		28.	Installation	0.00
14.	Computers/Printers	0.00		29.	Contingency	0.00
15.	Patient Accounting	0.00				
Subtotal Medical Comm. / IT						0.00

05. Furnishings

01.	Furniture	0.00		08.	Other	0.00
02.	Artwork	0.00		09.	Tax	0.00
03.	Cubicle Curtains	0.00		10.	Freight	0.00
04.	Window Treatments	0.00		11.	Storage	0.00
05.	Interior Signage	0.00		12.	Installation	0.00
06.	Other	0.00		13.	Contingency	0.00
07.	Other	0.00				
Subtotal Furnishings						0.00

06. Exterior Signage

0.00

04. Permits and Fees

01.	Local Plan Review/Building Permits	0.00		06.	Water Meter Hook-up Fee	0.00
02.	State Plan Review/Inspections	0.00		07.	Electrical Hook-up Fee	0.00
03.	Development Fee	0.00		08.	Storm Drainage Fee	0.00
04.	Impact Fees	0.00		09.	School Tax	0.00
05.	Sewer Hook-up Fee	0.00		10.	Heliport Application Fee	0.00

Subtotal Permits and Fees **0.00**

05. Tests and Inspections

01.	Geotechnical	0.00		05.	Threshold Inspector/Inspection	0.00
02.	Environmental Survey / Phase	0.00		06.	Commissioning Consult	0.00
03.	Hazardous Materials Survey/Testing	0.00		07.	Construction Testing	0.00
04.	Traffic Study	0.00				

Subtotal Tests and Inspections **0.00**



TENET HEALTHCARE CORPORATION
Construction and Design - Project Cost Estimate (PCE)

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rev. 1
print date 9/8/2022 15:35

06. Real Estate Administration

01.	Construction Administration	50,000.00
02.	Project Manager	0.00
03.	Other	0.00
Subtotal Construction Administration		50,000.00

07. Other Real Estate

01.	Travel and Expense Reimbursement	0.00
02.	Study	0.00
03.	Other	0.00
Subtotal Administration Other		0.00

08. Project Administration

01.	Facility S W B	0.00
02.	Facility Other	0.00
03.	Division S W B	0.00
04.	Legal / Certificate of Need	0.00
05.	Other	0.00
Subtotal Project Administration		0.00

09. Pre CER Expenditures (CIP)

01.	Previously Expended / CIP	0.00
02.	Pre-Opening Costs	0.00
03.	Other	0.00
Subtotal Pre CER Expenditures		0.00

10. Capitalized Interest

\$30,389.22

11. Land Purchase

01.	Site Study	0.00
02.	Land Option 1	0.00
03.	Land Option 2	0.00
04.	Land Option 3	0.00
05.	Land Purchase 1	0.00
06.	Land Purchase 2	0.00
07.	Land Purchase 3	0.00
Subtotal Land Purchase		0.00

12. Other (Non Real Estate)

01.	--	0.00
02.	--	0.00
03.	--	0.00
04.	--	0.00
Subtotal Other Substituted Funds		0.00

Depreciation Schedule - Cath Lab

TYPE	Construction	Med Equip	IT	Inspection	RE Admin	Cap Interest	Prof Fees	Cath Lab	
AMOUNT	2,645,073	1,347,566	-	143,000	62,901	108,939	244,200	4,551,679	
LIFE	40	7	5	5	5	5	5		
SAVLGAGE	-	-	-	-	-	-	-		
	264,507	770,038	-	114,400	50,321	87,151	195,360		
5/30/23 YEAR	Depreciation								
5/31/24	1	66,127	192,509	-	28,600	12,580	21,788	48,840	
5/31/25	2	66,127	192,509	-	28,600	12,580	21,788	48,840	
5/31/26	3	66,127	192,509	-	28,600	12,580	21,788	48,840	
5/31/27	4	66,127	192,509	-	28,600	12,580	21,788	48,840	
5/31/28	5	66,127	192,509	-	28,600	12,580	21,788	48,840	
5/31/29	6	66,127	192,509	-	28,600	12,580	21,788	48,840	
5/31/30	7	66,127	192,509	-	28,600	12,580	21,788	48,840	
5/31/31	8	66,127	192,509	-	28,600	12,580	21,788	48,840	
5/31/32	9	66,127	192,509	-	28,600	12,580	21,788	48,840	
5/31/33	10	66,127	192,509	-	28,600	12,580	21,788	48,840	
5/31/34	11	66,127	192,509	-	28,600	12,580	21,788	48,840	
5/31/35	12	66,127	192,509	-	28,600	12,580	21,788	48,840	
5/31/36	13	66,127	192,509	-	28,600	12,580	21,788	48,840	
5/31/37	14	66,127	192,509	-	28,600	12,580	21,788	48,840	
5/31/38	15	66,127	192,509	-	28,600	12,580	21,788	48,840	
5/30/23									
5/31/24	1	2,578,946	1,155,056	-	114,400	50,321	87,151	195,360	4,181,235
5/31/25	2	2,512,820	962,547	-	85,800	37,741	65,363	146,520	3,810,791
5/31/26	3	2,446,693	770,038	-	57,200	25,161	43,576	97,680	3,440,346
5/31/27	4	2,380,566	577,528	-	28,600	12,580	21,788	48,840	3,069,902
5/31/28	5	2,314,439	385,019	-	-	-	-	-	2,699,458
5/31/29	6	2,248,312	192,509	-	-	-	-	-	2,440,822
5/31/30	7	2,182,185	-	-	-	-	-	-	2,182,185
5/31/31	8	2,116,059	-	-	-	-	-	-	2,116,059
5/31/32	9	2,049,932	-	-	-	-	-	-	2,049,932
5/31/33	10	1,983,805	-	-	-	-	-	-	1,983,805
5/31/34	11	1,917,678	-	-	-	-	-	-	1,917,678
5/31/35	12	1,851,551	-	-	-	-	-	-	1,851,551
5/31/36	13	1,785,424	-	-	-	-	-	-	1,785,424
5/31/37	14	1,719,298	-	-	-	-	-	-	1,719,298
5/31/38	15	1,653,171	-	-	-	-	-	-	1,653,171

Depreciation Schedule - Cooling Tower

TYPE	Construction	RE Admin	Cap Interest	Total Chiller
AMOUNT	3,286,500	50,000	30,389	3,366,889
LIFE	25	5	5	
SAVLGAGE	-	-	-	
	525,840	40,000	24,311	
5/30/23 YEAR	Depreciation			
5/31/24	1	131,460	10,000	6,078
5/31/25	2	131,460	10,000	6,078
5/31/26	3	131,460	10,000	6,078
5/31/27	4	131,460	10,000	6,078
5/31/28	5	131,460	10,000	6,078
5/31/29	6	131,460	10,000	6,078
5/31/30	7	131,460	10,000	6,078
5/31/31	8	131,460	10,000	6,078
5/31/32	9	131,460	10,000	6,078
5/31/33	10	131,460	10,000	6,078
5/31/34	11	131,460	10,000	6,078
5/31/35	12	131,460	10,000	6,078
5/31/36	13	131,460	10,000	6,078
5/31/37	14	131,460	10,000	6,078
5/31/38	15	131,460	10,000	6,078
5/30/23				
5/31/24	1	3,155,040	40,000	24,311
5/31/25	2	3,023,580	30,000	18,234
5/31/26	3	2,892,120	20,000	12,156
5/31/27	4	2,760,660	10,000	6,078
5/31/28	5	2,629,200	-	-
5/31/29	6	2,497,740	-	-
5/31/30	7	2,366,280	-	-
5/31/31	8	2,234,820	-	-
5/31/32	9	2,103,360	-	-
5/31/33	10	1,971,900	-	-
5/31/34	11	1,840,440	-	-
5/31/35	12	1,708,980	-	-
5/31/36	13	1,577,520	-	-
5/31/37	14	1,446,060	-	-
5/31/38	15	1,314,600	-	-

Cath Labs 1 & 3 Replacement	Design	PCE #1	PCE #2	Total
Professional Fees	178,400		65,800	244,200
Permits	78,000			78,000
Construction			2,645,073	2,645,073
Equipment/Furniture		973,373	374,193	1,347,566
Tests and Inspections	15,000		50,000	65,000
Real Estate Administration	10,000		52,901	62,901
Capitalized Interest	9,502		99,437	108,939
Total Project Cost Estimate:	\$ 290,902		\$ 3,287,405	\$ 4,551,679

El Mirador Cooling Tower	Total
Professional Fees	-
Permits	-
Construction	3,286,500
Equipment/Furniture	-
Tests and Inspections	-
Real Estate Administration	50,000
Capitalized Interest	30,389
Total Project Cost Estimate:	\$ 3,366,889



DESERT HEALTHCARE
DISTRICT & FOUNDATION

Date: December 13, 2022
To: Finance & Administration Committee
Subject: Consideration to approve the Professional Services Statement of Services to the consulting services agreement with Huron Consulting Group approved at the November 22, 2022 Board of Directors meeting.

Recommendation:

Consideration to approve the Professional Services Statement of Services to the consulting services agreement with Huron Consulting Group approved at the November 22, 2022 Board of Directors meeting.

Background:

- DHCD's Strategic Plan highlights the need for a strategic valley-wide understanding of healthcare infrastructure demands. The Plan catalogs this as Goal 1 Strategy 1. *"Develop a healthcare delivery system vision for the Coachella Valley"*
- Staff has met with various consultants and explored an approach that is consistent with the District's needs at this time.
- Huron Consulting Group offers a cost-effective proposal to the District, utilizing a predictive analytics suite of solutions to understand current and future healthcare demands for the Coachella Valley population, including demand fluctuations due to seasonal residential patterns.
- The proposed work will provide the District with a clear understanding of our healthcare needs; an analysis of the currently available health assets to district residents to identify critical gaps between community demand for services and health district supply; and consolidate short-and long-term recommended initiatives for gap closure, measures of success, and timelines into an actionable strategic plan to spur district development.

Update:

- At the November 22, 2022, Board of Directors meeting, the Board approved a consulting services agreement with Huron Consulting Group to complete a Coachella Valley Health Assessment Not to Exceed \$95,000.
- The Professional Services Statement of Work presented with the consulting services agreement has subsequently been revised and updated to refine the scope of work and other details.
- Staff believed it was appropriate to bring the Statement of Work to the Committee for review and approval.
- Staff recommends approval of the Professional Services Statement of Work with Huron Consulting.

Fiscal Impact:

- The consulting services agreement approved by the Board in November is NTE exceed \$95,000.
- No additional fiscal impact for approval of the revised Professional Services Statement of Work.



PROFESSIONAL SERVICES STATEMENT OF WORK

This is a Professional Services Statement of Work (“SOW”) to the Professional Services Agreement dated December 1, 2022 (“Agreement”) between Huron Consulting Services LLC, a Delaware limited liability company with an office located at 550 West Van Buren Street, Chicago, IL 60607 (“Service Provider”, “we”, “us”, “our”) and the Client identified in the box below (also referred to as “Client”, “you”, “your”).

This SOW is entered into as of December 1, 2022 (the “Effective Date”). This SOW and the Professional Services Agreement (collectively, the “Agreement”), sets forth the Services to be provided by Service Provider to Client for the fees set forth herein. By signing this SOW, Client agrees to be bound by this Agreement. Any capitalized terms used but not defined herein shall have the meaning given in the Professional Services Agreement. Any capitalized terms used herein shall have the meaning given in this Professional Services Agreement.

In consideration of the mutual promises set forth in this SOW, the parties agree as follows:

Name of Client: Desert Healthcare District, a California Healthcare District and public agency	Contact Name: Conrado E. Bárzaga, MD, Chief Executive Officer
Address: 1140 N. Indian Canyon Road Palm Springs, CA 92262	Contact Phone and Email Address: 760-219-5619 (m) cbarzaga@dhcd.org

Objectives and Scope

The objective of the project is to provide the Desert Healthcare District with detailed insights into their market including population health trends, gaps in care, patient migration patterns, and overall community health needs.

Services

Service Provider will obtain data extracts and provide Client with insights based on the following parameters:

- The in-scope market will include a study group of patients as identified within the Palm Springs, California CBSA (Core Based Statistical Area).
- Service Provider will provide Client a one-year Share of Care report for patients within the identified market.
- Additionally, Service Provider will analyze patient migration patterns to track all subsequent visits for next site of care after they receive clinical services within the Desert Healthcare District (Patient Track Report). The data will be provided by Unique Patients, Total Visits, and Charges for each output format.

Due to the unique population shifts driven by temporary residents in the winter months, data will be segmented further by calendar date as needed to compare care patterns of full-time residents against care needs of the seasonal residents.

Deliverables

Service Provider will provide the following deliverables in support of the overall project objectives described above (collectively, the “Package”), subject to the timely receipt of requested Client information, as outlined below:

1. Report on overall community physician needs, based on the service area population compared to blended national benchmarks
 - a. Report will be broken out by provider service lines (e.g., primary care, medicine, surgery)
 - b. Report will identify gaps in local healthcare supply as compared to blended benchmarks based on current service area resources
2. Report on the overall market share and position of Desert Healthcare District clinical providers and facilities.
 - a. Client will provide relevant information to inform report parameters including service area zip codes, provider/organization NPI numbers, and specialty or service line definitions to insure report relevance
 - b. Report will compare top service lines of Desert Healthcare District clinical resources compared to local competitors, trended over time as needed
3. Report on patient migration patterns for patients seeking subsequent care after a clinical encounter within the Desert Healthcare District.
 - a. Results will track patient migration to other local or out of town health systems to determine out of market movement
 - b. Results will be segmented by key markets, organizations, providers, and specialties
 - c. Results will be segmented by calendar date to account for seasonal population shifts
 - d. Results will be presented by number of patients, visits, or charges as necessary
4. Consumer Segmentation Analysis
 - a. Report will identify local consumer segments based on zip code and census block
 - b. Report will focus on both demographic and psychographic profiles on key consumer segments and market locations, based on proximity to Desert Healthcare District resources and relevance to the overall district mission
5. Roadmap Forward
 - a. Service Provider will deliver a comprehensive roadmap based on all the data extracts, related findings, and working/vetting sessions with the Client
 - b. Roadmap will include recommended initiatives and related sequencing to act on the insights generated from the analysis described above

Terms

Client will use the Package of deliverables provided by Service Provider for site location research purposes and will not resell the data or information to any third parties. Notwithstanding anything herein to the contrary, Client may use Service Provider Materials, as defined in the Agreement, in the normal course of its business, including, without limitation, by incorporating limited excerpts from the Service Provider Materials in the analysis, advice and consulting reports which Client provides to its customers.

Approach

Given the time-sensitive nature of Client's request, Service Provider will begin obtaining the Commercial and Medicare data extracts needed to conduct the above-described services as soon as Client provides all requested information, including, without limitation, the Service Area Definitions and Medical Staff Roster needed for this project, *provided*, that such data extract process generally takes a minimum period of approximately 20-30 days. Once the Commercial and Medicare data extracts are obtained by Service Provider, Service Provider will then use such information to conduct the analyses and create the deliverables described above.

While Service Provider will attempt to comply with your requests for specific individuals, Service Provider retains the right to assign and reassign its personnel, as appropriate, to perform the services.

Client Responsibilities

In connection with this project, Client will perform the tasks, furnish the personnel, provide the resources, and undertake the responsibilities specified below:

- Client will designate an employee or employees within its senior management who will make or obtain all management decisions with respect to this engagement on a timely basis.
- Client will provide Service Provider with certain data and information as described above, as well as further information, as needed, to ensure the assumptions stated herein are accurate and complete.
- Client will cause all levels of its employees and contractors to cooperate fully and timely with Service Provider. Service Provider will be entitled to rely on all of Client’s decisions and approvals and Service Provider will not be obligated to evaluate, advise on, confirm, or reject such decisions and approvals.
- To maximize the value of Service Provider’s work and to keep the project moving on schedule, Client agrees to comply with all of Service Provider’s reasonable requests and to provide Service Provider timely access to all information and locations reasonably necessary to perform the services.

The successful delivery of services, and the fees charged, are dependent on (i) Client’s timely and effective completion of its responsibilities, (ii) the accuracy and completeness of any assumptions, and (iii) timely decisions and approvals by Client’s management. Client will be responsible for any delays, additional costs, or other liabilities caused by any deficiencies in the assumptions or in carrying out Client’s responsibilities.

The successful delivery of services, and the fees charged, are dependent on (i) Client’s timely and effective completion of its responsibilities, (ii) the accuracy and completeness of any assumptions, and (iii) timely decisions and approvals by Client’s management. Client will be responsible for any delays, additional costs, or other liabilities caused by any deficiencies in the assumptions or in carrying out Client’s responsibilities.

Professional Services and Fees

Professional Services	Fees
Claims Based Market Analysis Extracts	\$25,000
Market Clinical Need & Consumer Segmentation Extracts	\$20,000
Insight Generation & Consulting Support	\$50,000
Additional Ad-Hoc Data Requests	\$250.00 Per Hour (If applicable)

Service Provider will invoice Client within 30 days of the Effective Date for the above-outlined Fees. All invoices are due Net 30 days from the date of invoice.

If applicable, out of pocket expenses (including transportation, lodging, meals, supplies, etc.) will be billed as incurred. Technology-related expenses (including mobile phones, mobile internet access, databases, routine copying, faxing, printing, etc.) will be charged at a rate equal to 1% of professional fees.

Amounts remaining outstanding for more than 30 days (past due), will be subject to an interest charge of 1.5% per month from the date of invoice. Service Provider reserves the right to suspend further services until payment is received on past due invoices, in which event Service Provider will not be liable for any resulting loss, damage or expense connected with such suspension. Service Provider understands that its bills should be sent to:

Chris Christensen, Chief Administrative Officer
Desert Healthcare District
 1140 N. Indian Canyon Road
 Palm Springs, CA 92262
 Phone: 760-567-0051
 Email: cchristensen@dhcd.org



Please indicate your agreement to this SOW by signing and returning this SOW.

We appreciate the opportunity to be of service to you and look forward to working with you on this project. You can be assured that it will receive our close attention.

ACKNOWLEDGED AND ACCEPTED:

HURON CONSULTING SERVICES LLC

**DESERT HEALTHCARE DISTRICT, a
California Healthcare District and public
agency**

Signed By:
Print Name:
Title:
Date:

Signed By:
Print Name:
Title:
Date: